July.15 2022

FACT BOOK

KANEMITSU CORPORATION

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日本基準 連結…J-GAAP Consolidated

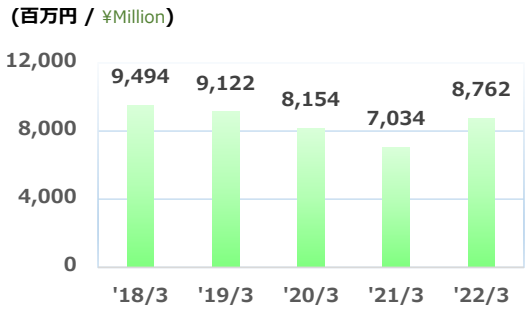
サマリー情報（１）

Summary(1)

（千円 / ¥Thousand）

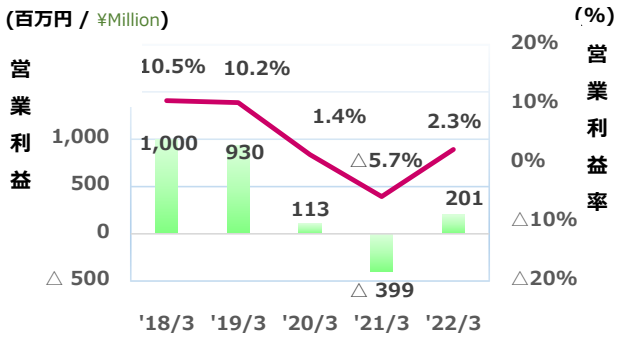
	2018/3	2019/3	2020/3	2021/3	2022/3
売上高 Net sales	9,494,353	9,121,518	8,154,430	7,034,151	8,762,368
営業利益 Operating income	1,000,395	929,913	113,306	△ 398,795	200,887
営業利益率　%	10.5%	10.2%	1.4%	△5.7%	2.3%
親会社株主に帰属する当期純利益 Net income attributable to owners of the parent	731,153	702,379	70,560	△ 109,550	163,766
親会社株主に帰属する当期純利益率　%	7.7%	7.7%	0.9%	△1.6%	1.9%
1株当たり当期純利益（円） Net income per share (yen)	142.99	137.17	13.79	△ 21.42	32.02
1株当たり配当金（円） Dividends per share (yen)	22.50	25.50	26.00	26.50	27.00
為替換算レート（期中平均）　Exchange rate (Average during the period)					
Exchange rate　Thai　THB	3.31	3.42	3.52	3.42	3.44
China　CNY	16.62	16.71	15.77	15.48	17.04
India　INR	1.77	1.62	1.55	1.44	1.49
Indonesia　IDR	0.0084	0.0078	0.0077	0.0073	0.0077

売上高 Net sales

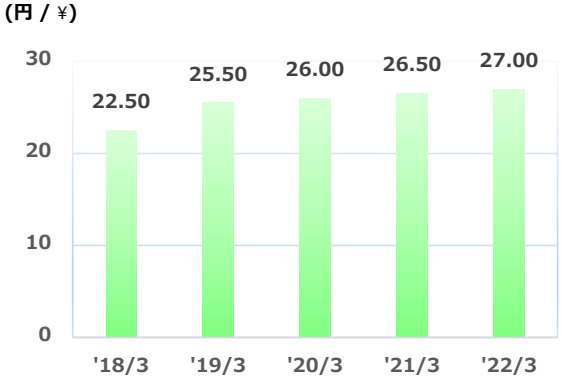


営業利益 Operating income

営業利益率 %



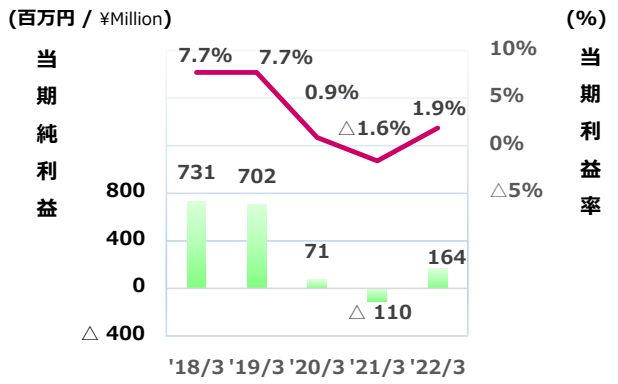
１株当たり配当金 Dividends per share



親会社株主に帰属する当期純利益

Net income attributable to owners of the parent

親会社株主に帰属する当期純利益率 %



サマリー情報（２）

Summary(2)

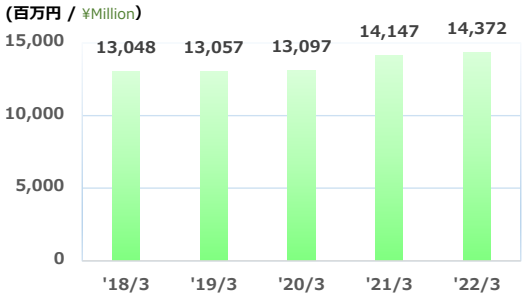
（千円 / ¥Thousand）

	2018/3	2019/3	2020/3	2021/3	2022/3
総資産 Total assets	13,048,112	13,056,727	13,096,578	14,146,735	14,371,637
自己資本 Total equity attributable to owners of the Parent	8,744,439	9,172,819	9,141,685	8,980,254	9,103,432
自己資本比率　%	67.0%	70.3%	69.8%	63.5%	63.3%
1株当たり純資産（円） Net assets per share (yen)	1,710.16	1,790.40	1,787.81	1,756.25	1,780.37
有利子負債 Interest-bearing debt	1,322,287	1,260,875	1,427,699	2,568,951	2,432,371
D/E　レシオ D/E ratio	0.15	0.14	0.16	0.29	0.27
為替換算レート（期末）　Exchange rate（End of period）					
Exchange rate　Thai　THB	3.46	3.42	3.64	3.45	3.44
China　CNY	17.31	16.16	15.68	15.89	18.07
India　INR	1.77	1.58	1.54	1.41	1.55
Indonesia　IDR	0.0083	0.0076	0.0076	0.0073	0.0081
ROA	5.6%	5.4%	0.5%	△0.8%	1.1%
ROE	8.4%	7.7%	0.8%	△1.2%	1.8%

※ROA:親会社株主に帰属する当期純利益÷総資産　ROE:親会社株主に帰属する当期純利益÷自己資本

※ROA: Net income attributable to parent company shareholders ÷ total assets
ROE: Net income attributable to parent company shareholders ÷ equity

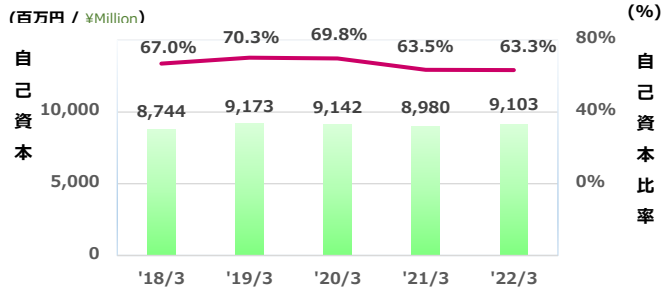
総資産 Total assets



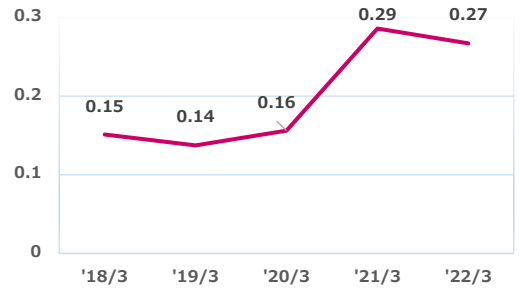
自己資本

Total equity attributable to owners of the Parent

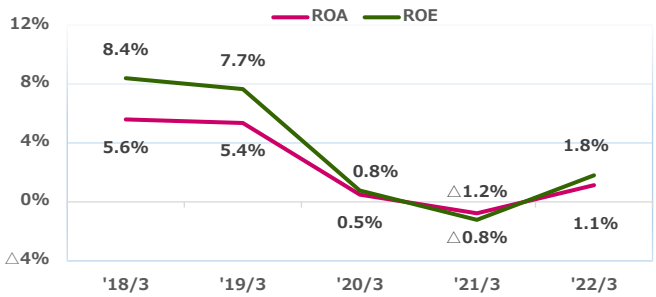
自己資本比率 %



D/Eレシオ D/E ratio



ROA /ROE %



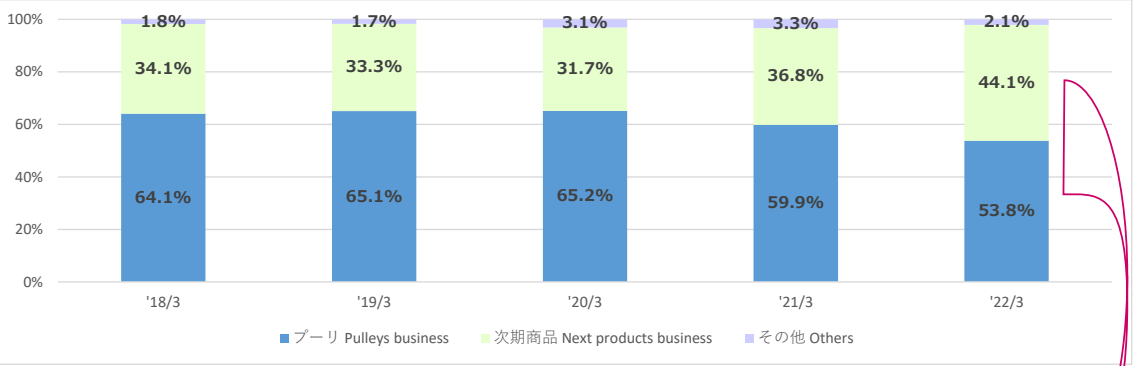
商品別セグメント情報

Products Segment Data

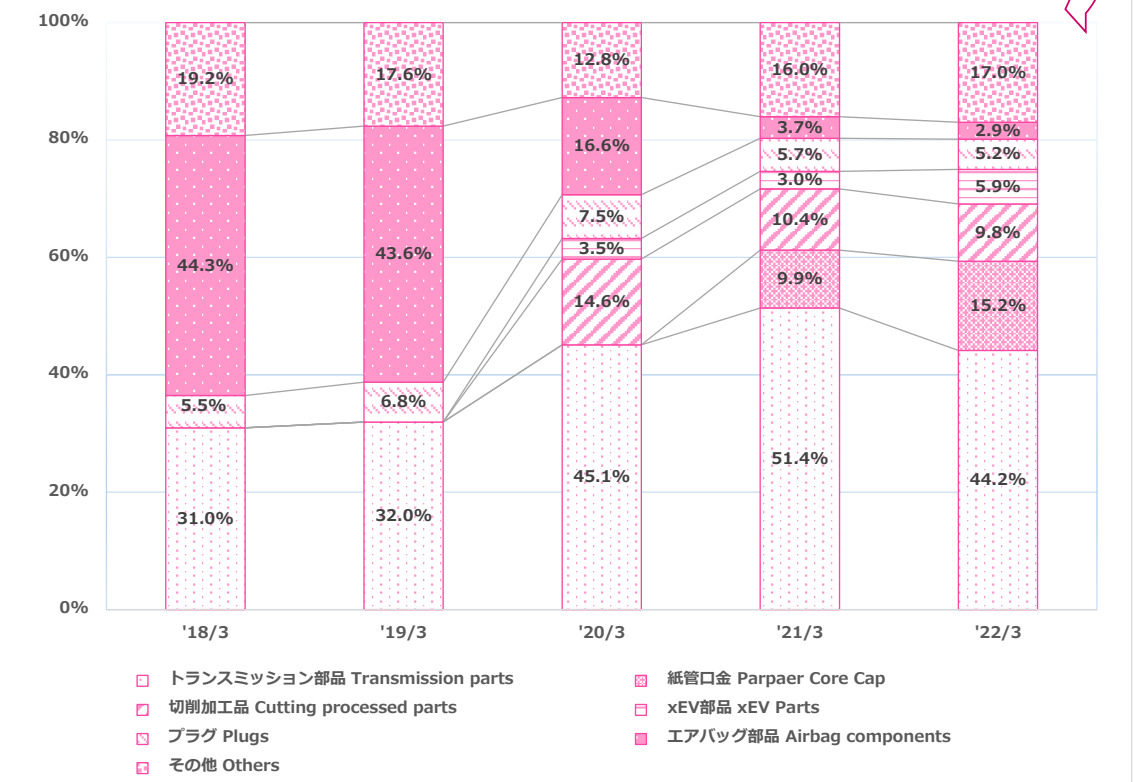
(千円 / ¥Thousand)

	2018/3	2019/3	2020/3	2021/3	2022/3
売上高 Net sales	9,494,353	9,121,518	8,154,430	7,034,151	8,762,368
プーリ Pulleys business	6,084,924	5,933,656	5,314,543	4,210,913	4,711,066
次期商品 Next products business	3,237,129	3,035,534	2,588,157	2,589,137	3,868,025
トランスミッション部品 Transmission parts	1,002,760	970,328	1,167,746	1,330,240	1,708,668
紙管口金 Parpaer Core Cap	-	-	-	255,305	586,791
切削加工品 Cutting processed parts	-	-	377,704	270,248	377,849
xEV部品 xEV Parts	-	-	90,611	76,863	227,601
プラグ Plugs	177,914	206,262	193,453	146,325	199,556
エアバッグ部品 Airbag components	1,434,204	1,323,457	428,468	95,594	111,332
その他 Others	622,251	535,487	330,175	414,562	656,228
その他 Others	172,300	152,328	251,730	234,101	183,273

製品セグメント別売上高比率 %



次期商品売上比率 %



地域別売上高・営業利益

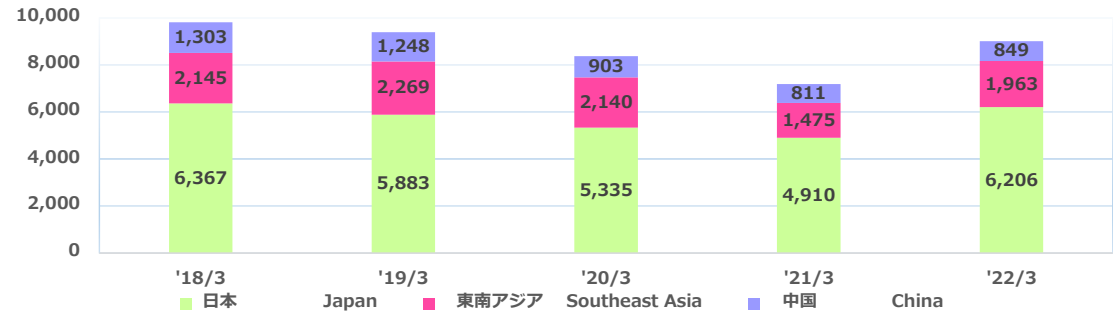
Sales & Operating Income by Location

(千円 / ¥Thousand)

	2018/3	2019/3	2020/3	2021/3	2022/3
売上高 Net sales	9,494,353	9,121,518	8,154,430	7,034,151	8,762,368
調整額 Adjustment	△ 320,870	△ 278,498	△ 223,540	△ 161,301	△ 255,838
日本 Japan	6,367,088	5,882,505	5,334,755	4,909,568	6,206,256
海外 Overseas	3,448,134	3,517,511	3,043,214	2,285,883	2,811,950
東南アジア Southeast Asia	2,145,298	2,269,200	2,140,000	1,474,985	1,962,838
中国 China	1,302,836	1,248,310	903,214	810,898	849,112

地域別売上高 Sales by Location

(百万円 / ¥Million)



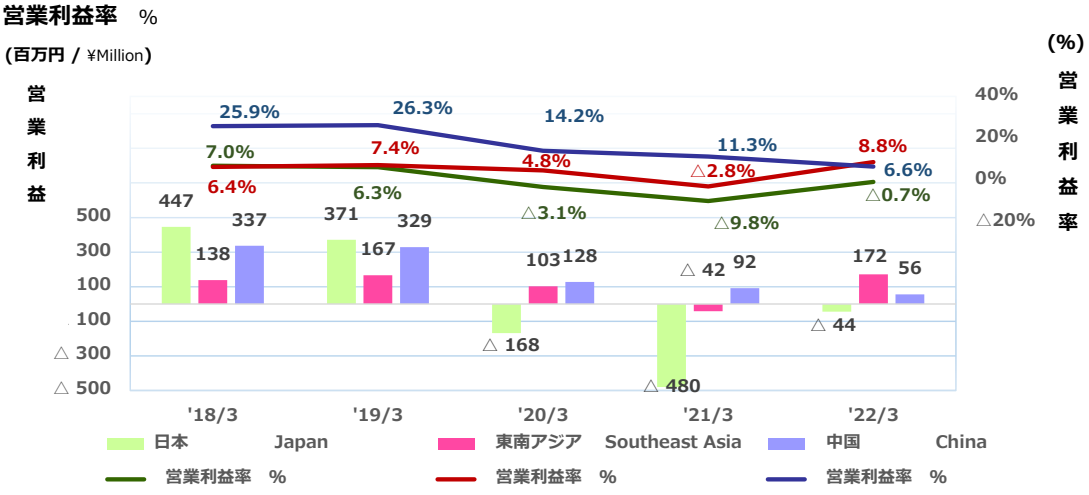
(千円 / ¥Thousand)

	2018/3	2019/3	2020/3	2021/3	2022/3
営業利益 Operating income	1,000,395	929,913	113,306	△ 398,795	200,887
営業利益率 %	10.5%	10.2%	1.4%	△5.7%	2.3%
調整額 Adjustment	78,681	63,491	50,312	31,348	17,158
日本 Japan	446,577	370,816	△ 167,923	△ 480,152	△ 44,262
営業利益率 %	7.0%	6.3%	△3.1%	△9.8%	△0.7%
海外 Overseas	475,136	495,605	230,917	50,009	227,991
営業利益率 %	13.8%	14.1%	7.6%	2.2%	8.1%
東南アジア Southeast Asia	137,862	166,903	102,972	△ 41,894	171,871
営業利益率 %	6.4%	7.4%	4.8%	△2.8%	8.8%
中国 China	337,274	328,701	127,945	91,903	56,119
営業利益率 %	25.9%	26.3%	14.2%	11.3%	6.6%

地域別営業利益 Operating income by Location

営業利益率 %

(百万円 / ¥Million)



設備投資額・減価償却費・研究開発費

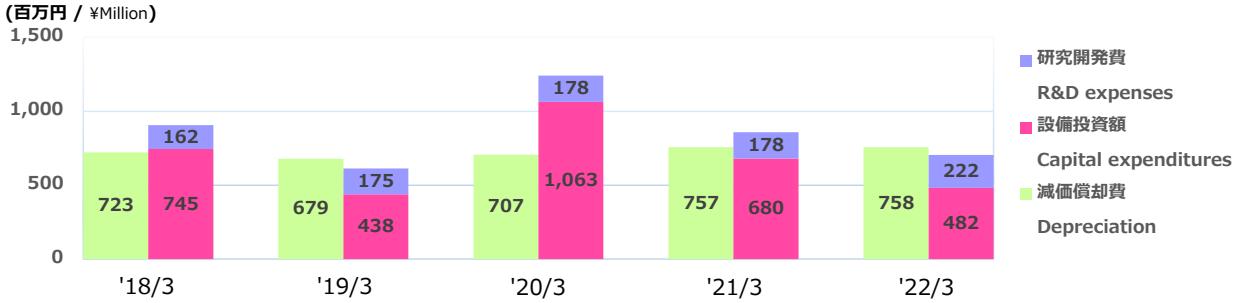
Capital Expenditures, Depreciation and R&D Expenses

(千円 / ¥Thousand)

	2018/3	2019/3	2020/3	2021/3	2022/3
設備投資額（有形及び無形） Capital expenditures (Including intangible assets)	745,784	438,829	1,063,911	680,954	482,360
日本 Japan	523,626	234,977	880,909	487,927	388,988
海外 Overseas	222,158	203,851	183,001	193,027	93,372
東南アジア Southeast Asia	64,096	59,599	112,522	144,404	50,315
中国 China	158,062	144,251	70,479	48,623	43,057
減価償却費 Depreciation	723,999	679,457	707,263	757,985	758,044
研究開発費 R&D expenses	162,364	175,108	178,051	178,291	222,407

設備投資額・減価償却費・研究開発費

Capital expenditures, depreciation and R&D expenses



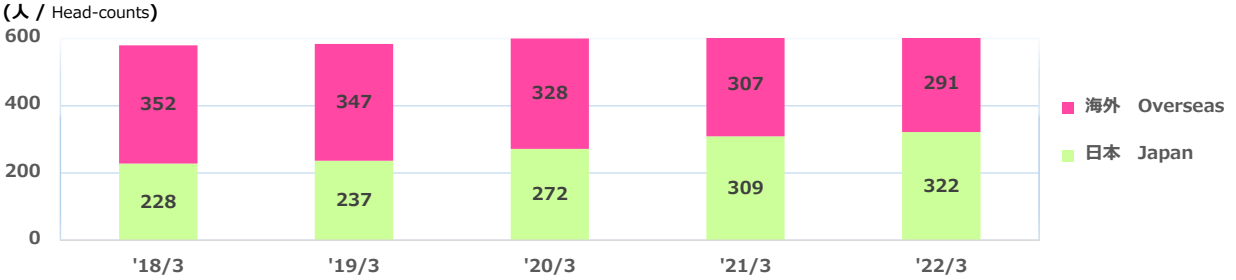
人員

Number of Employees

(人 / Head-counts)

	2018/3	2019/3	2020/3	2021/3	2022/3
連結合計 Consolidated	580	584	600	616	613
日本 Japan	228	237	272	309	322
海外 Overseas	352	347	328	307	291
東南アジア Southeast Asia	245	240	236	223	219
中国 China	107	107	92	84	72

人員 Number of employees



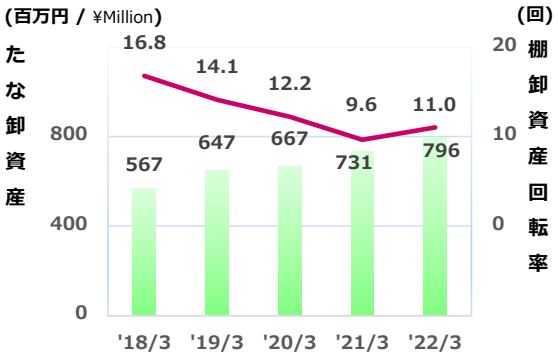
棚卸資産・有利子負債

Inventories / Interest－bearing Debt

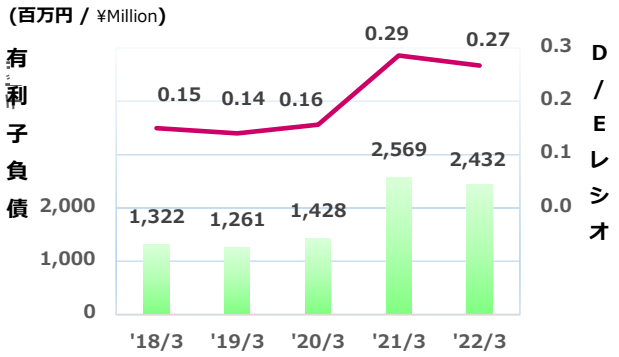
(千円 / ¥Thousand)

	2018/3	2019/3	2020/3	2021/3	2022/3
たな卸資産 Inventories	566,588	647,330	667,215	730,793	795,694
たな卸資産回転率（回） Inventory turnover (Times)	16.8	14.1	12.2	9.6	11.0
短期借入金 Short－term loans	797,603	774,078	584,472	515,339	504,566
1年内返済予定の長期借入金 Current portion of long－term loans	142,498	198,020	265,640	416,228	513,360
リース債務(流動負債) Lease obligations(Current liabilities)	―	696	20,825	102,465	115,056
長期借入金 Long－term loans	382,186	286,193	348,893	1,235,469	1,089,062
リース債務(固定負債) Lease obligations(Non-current liabilities)	―	1,886	207,866	299,447	210,327
有利子負債合計 Total Interest－bearing debt	1,322,287	1,260,875	1,427,699	2,568,951	2,432,371
D/E　レシオ D/E ratio	0.15	0.14	0.16	0.29	0.27

たな卸資産 Inventories
たな卸資産回転率（回） Inventory turnover (Times)



有利子負債 Interest－bearing Debt
D/Eレシオ D/E ratio



連結貸借対照表

Consolidated Balance Sheets

(千円 / ¥Thousand)

	2018/3	2019/3	2020/3	2021/3	2022/3
資産の部 Assets					
現金及び預金 Cash and deposits	2,071,657	2,584,809	2,598,916	3,021,903	3,291,265
受取手形、売掛金及び契約資産 Notes and accounts receivable	2,089,702	1,873,736	1,467,565	1,786,593	1,632,134
電子記録債権 Electronically recorded monetary clains	589,870	521,803	476,036	488,881	753,119
有価証券 Securities	–	—	3,685	–	–
たな卸資産 Inventories	566,588	647,330	667,215	730,793	795,694
その他 Others	104,284	114,308	143,456	88,906	170,811
流動資産合計 Total Current assets	5,422,104	5,741,718	5,356,876	6,117,077	6,643,026
建物及び構築物（純額） Buildings and structures	1,796,230	1,661,333	1,894,002	1,977,816	1,883,136
機械装置及び運搬具（純額） Machinery, equipmene and vehicles	2,178,594	2,027,878	2,137,628	2,106,344	2,200,234
工具、器具及び備品（純額） Tools, furniture and fixtures	196,502	171,645	169,859	178,805	199,027
土地 Land	2,131,519	2,130,421	2,190,463	2,241,189	2,238,910
建設仮勘定 Construction in progress	374,219	262,112	472,342	252,295	69,368
有形固定資産合計 Total property, plant and equipment	6,677,066	6,253,391	6,864,296	6,756,452	6,590,677
のれん Goodwill	–	—	13,720	10,062	6,403
その他 Others	–	129,298	123,674	120,267	123,307
無形固定資産 Intangible assets	100,945	129,298	137,395	130,329	129,710
投資有価証券 Investment securities	639,466	572,134	478,704	907,513	854,047
関係会社株式 Stocks of subsidiaries and affiliates	86,661	223,629	106,156	85,376	–
その他 Others	121,869	136,555	153,148	149,985	154,175
投資その他の資産合計 Total Investments and other assets	847,996	932,318	738,009	1,142,875	1,008,223
固定資産合計 Total Non-current assets	7,626,007	7,315,008	7,739,701	8,029,657	7,728,611
資産合計 Total assets	13,048,112	13,056,727	13,096,578	14,146,735	14,371,637

(千円 / ¥Thousand)

	2018/3	2019/3	2020/3	2021/3	2022/3
負債の部 Liabilities					
支払手形及び買掛金 Notes and accounts payable	1,056,769	929,072	750,640	530,986	655,431
電子記録債務 Electronically recorded obligations-operating	–	–	–	380,000	409,000
短期借入金 Short-term loans payable	797,603	774,078	584,472	515,339	504,566
１年内返済予定の長期借入金 Current portion of long-term loans	142,498	198,020	265,640	416,228	513,360
リース債務 Lease obligations	–	696	20,825	102,465	115,056
未払法人税等 Income taxes payable	103,684	82,973	25,833	16,024	84,638
賞与引当金 Provision for bonus	156,666	159,316	102,201	120,522	143,533
役員賞与引当金 Directors' bonus allowance	16,452	14,107	5,901	10,326	14,122
その他 Others	766,399	625,586	597,969	570,145	572,583
流動負債合計 Total Current liabilities	3,040,074	2,783,851	2,353,484	2,662,040	3,012,292
長期借入金 Long-term loans	382,186	286,193	348,893	1,235,469	1,089,062
リース債務 Lease obligations	–	1,886	207,866	299,447	210,327
長期未払金 Long-term accounts payable-other	46,380	46,380	112,380	79,380	79,380
繰延税金負債 Deferred tax liabilities	211,561	228,666	318,432	408,054	390,365
退職給付に係る負債 Provision for retirement benefits	246,914	233,560	249,698	258,551	272,225
その他 Others	101,713	23,378	2,065	56,124	50,662
固定負債合計 Total Non-current liabilities	988,757	820,066	1,239,337	2,337,027	2,092,024
負債合計 Total liabilities	4,028,831	3,603,917	3,592,821	4,999,068	5,104,316
純資産の部 Net assets					
資本金 Common stock	551,099	556,073	556,073	556,073	556,073
資本剰余金 Additional paid-in capital	445,219	450,193	447,480	506,523	506,523
利益剰余金 Retained earnings	7,201,257	7,778,236	7,705,790	7,463,292	7,488,999
自己株式 Treasury stock	△6,686	△6,687	△15,837	△15,859	△15,912
株主資本合計 Total Shareholders' equity	8,190,890	8,777,817	8,693,507	8,510,030	8,535,685
その他有価証券評価差額金 Valuation difference on available-for-sale securities	251,713	191,707	139,464	306,072	256,511
為替換算調整勘定 Foreign Currency Translation Adjustment	301,835	203,294	308,713	164,151	311,235
その他の包括利益累計額合計 Total Valuation difference on available-for-sales securities	553,549	395,002	448,178	470,223	567,746
非支配株主持分 Non-controlling interests	274,841	279,989	362,071	167,412	163,888
純資産合計 Total net assets	9,019,280	9,452,809	9,503,756	9,147,667	9,267,320
負債純資産合計 Total liabilities and net assets	13,048,112	13,056,727	13,096,578	14,146,735	14,371,637

連結損益計算書

Consolidated Profit and Loss Statement

(千円 / ¥Thousand)

	2018/3	2019/3	2020/3	2021/3	2022/3
売上高 Net sales	9,494,353	9,121,518	8,154,430	7,034,151	8,762,368
売上原価 Cost of sales	6,889,384	6,650,292	6,500,980	5,932,308	6,882,631
原価率　%	72.6%	72.9%	79.7%	84.3%	78.5%
売上総利益 Gross profit	2,604,969	2,471,225	1,653,449	1,101,842	1,879,736
販売費及び一般管理費 Selling, general and administrative expenses	1,604,573	1,541,311	1,540,143	1,500,637	1,678,849
営業利益 Operating income	1,000,395	929,913	113,306	△ 398,795	200,887
営業利益率　%	10.5%	10.2%	1.4%	△5.7%	2.3%
受取利息・受取配当金 Interest and dividend income	15,680	20,374	27,841	21,872	23,708
為替差益 Foreign exchange gains	–	–	–	771	5,048
有価証券評価益 Gain on valuation of securities	–	–	1,550	–	–
持分法による投資利益 Equity in earnings of affiliates	–	26,759	–	–	21,372
助成金収入 Subsidy income	15,922	–	–	–	–
スクラップ売却益 Gain on sales of scraps	–	–	6,337	6,013	25,604
その他 Others	8,485	14,160	12,037	18,533	20,931
営業外収益合計 Total non-operating income	40,089	61,295	47,765	47,190	96,664
支払利息 Interest expenses	24,935	24,417	26,533	30,942	26,613
持分法による投資損失 Equity in losses of the equity method	8,675	–	4,058	13,372	–
為替差損 Foreign exchange losses	13,650	7,056	16,520	–	–
有価証券売却損 Loss on sales of securities	–	–	–	535	–
その他 Others	20,138	578	31	1,798	31,820
営業外費用合計 Total non-operating expenses	67,398	32,053	47,143	46,649	58,434
経常利益 Ordinary income	973,086	959,156	113,928	△398,253	239,117
経常利益率　%	10.2%	10.5%	1.4%	△5.7%	2.7%
固定資産売却益 Sale of fixed assets profit and loss	3,829	1,662	17,109	2,275	6,561
投資有価証券売却益 Gain on sale of investment securities	25,457	–	–	–	–
関係会社株式売却益 Gain on sale of stocks of subsidiarise and affiliates	–	–	–	–	1,039
保険解約返戻金 Insurance cash surrender value	27,857	2,938	44,417	16,968	4,091
補助金収入 Subsidy revenue	18,898	20,883	131,985	112,883	32,082
受取保険金 Insurance received	–	4,717	967	1,025	–
受取補償金 Compensation income	–	–	–	30,594	–
負ののれん発生益 Gain on bargain purchase	–	–	–	195,957	–
特別利益合計 Total extraordinary gain	76,042	30,201	194,479	359,705	43,775
固定資産売却損 Sale of fixed assets loss	2,082	613	10	12,098	1,487
固定資産除却損 Loss on retirement of noncurrent assets	156	7,603	18,031	33,978	695
減損損失 Impairment loss	–	–	–	53,653	–
投資有価証券評価損 Loss on valuation of securities	–	–	33,680	–	–
保険解約損 Loss on cancellation of insurance policies	–	–	307	–	–
特別損失合計 Total extraordinary loss	2,239	8,217	52,030	99,730	2,183

(千円 / ¥Thousand)

	2018/3	2019/3	2020/3	2021/3	2022/3
税金等調整前当期純利益 Income (loss) before tax expenses and non-controlling interests	1,046,889	981,140	256,377	△138,278	280,709
法人税、住民税及び事業税 Current income taxes	266,440	240,121	85,194	32,558	115,392
法人税等還付税額 Refund of income taxes	–	–	–	△ 23,519	–
法人税等調整額 Deferred income taxes	66,089	35,965	99,794	△15,532	6,351
法人税等合計 Total income taxes	332,529	276,087	184,989	△6,492	121,743
当期純利益 Net income	714,359	705,053	71,388	△131,785	158,966
非支配株主に帰属する当期純利益 Profit attributable to non-controlling interests	△16,794	2,673	827	△22,235	△4,799
親会社株主に帰属する当期純利益 Net income attributable to shareholders of the parent	731,153	702,379	70,560	△ 109,550	163,766
親会社株主に帰属する当期純利益率　%	7.7%	7.7%	0.9%	△1.6%	1.9%

参考　Reference					
ROE ROE	8.4%	7.7%	0.8%	△1.2%	1.8%
1株当たり当期純利益（円） Net income per share(yen)	142.99	137.17	13.79	△ 21.42	32.02
発行済株式総数 Number of Shares Issued	5,119,477	5,129,577	5,129,577	5,129,577	5,129,577

連結キャッシュ・フロー計算書

Consolidated Statements of Cash Flows

(千円 / ¥Thousand)

	2018/3	2019/3	2020/3	2021/3	2022/3
営業活動によるキャッシュ・フロー　Operating activities					
税金等調整前当期純利益 Income (loss) before income taxes and non-controlling intereses	1,046,889	981,140	256,377	△138,278	280,709
減価償却費 Depreciation and amortization	723,999	679,457	707,263	757,985	758,044
減損損失 Impairment loss	–	–	–	53,653	–
のれん償却額 Amortization of goodwill	–	–	3,658	3,658	3,658
負ののれん発生益 Gain on bargain purchase	–	–	–	△ 195,957	–
賞与引当金の増減額（△は減少） Changes in the amount of provision for bonuses (△ decrease)	△7,149	3,022	△62,367	△631	23,010
役員賞与引当金の増減額（△は減少） Changes in the amount of provison for directors' bonuses (△ decrease)	△1,197	△2,345	△8,206	4,425	3,795
退職給付に係る負債の増減額（△は減少） Increase / Decrease in provision for employees'retirement benefits (△ decrease)	△1,773	△12,672	△24	6,709	12,674
受取利息及び受取配当金 Interest and dividend income	△15,681	△20,374	△27,840	△21,871	△23,708
支払利息 Interest expenses	24,935	24,417	26,533	30,942	26,613
持分法による投資損益（△は益） Share of loss of entities accounted for using equity method (△ the benefit)	8,675	△26,759	4,058	13,372	△21,372
有価証券評価損益（△は益） Loss (gain) on valuation of securities (△ the benefit)	–	–	△1,550	–	–
有価証券売却損益（△は益） Loss (gain) on sales of securities (△ the benefit)	–	–	–	535	–
関係会社株式売却損益（△は益） Loss (gain) on sale of stocks of subsidiarise and affiliates (△ the benefit)	–	–	–	–	△1,039
補助金収入 Subsidy revenue	△18,898	△20,883	△131,985	△112,883	△32,082
受取保険金 Insurance received	–	△4,717	△967	△1,025	–
投資有価証券評価損益（△は益） Loss (gain) on valuation of investment securities (△ the benefit)	–	–	33,680	–	–
投資有価証券売却損益（△は益） Loss on sales of investment securities (△ the benefit)	△25,457	–	–	–	–
固定資産売却損益（△は益） Sale of fixed assets profit and loss (△ the benefit)	△1,746	△1,048	△17,099	9,822	△5,073
固定資産除却損 Loss on retirement of non-current assets	156	7,603	18,031	33,978	695
保険解約損益（△は益） Surrender profit and loss (△ the benefit)	△27,857	△2,938	△44,109	△16,968	△4,091
売上債権の増減額（△は増加） Decrease in notes and accounts receivable (△ increase)	21,494	255,171	535,801	△152,968	△74,152
棚卸資産の増減額（△は増加） Decrease in inventories (△ increase)	21,794	△93,245	11,724	35,021	△52,126
仕入債務の増減額（△は減少） Increase in notes and accounts payable (△ decrease)	182,539	△116,171	△196,153	43,237	142,394
その他 Others	△76,713	2,972	△107,511	78,109	65,567
小計 Subtotal	1,854,009	1,652,629	999,314	430,868	1,103,516
利息及び配当金の受取額 Interest and dividend income received	15,687	19,356	26,066	24,480	23,699
利息の支払額 Interest expenses paid	△24,335	△26,829	△24,485	△20,029	△27,072
補助金の受取額 Receive the amount of subsidy	–	–	–	107,144	22,082
法人税等の支払額 Income taxs paid	△393,908	△257,833	△195,527	△61,262	△56,622
法人税等の還付額 Refund of income taxes	–	–	–	82,540	24,417
営業活動によるキャッシュ・フロー Net cash provided by operating activities	1,451,453	1,387,322	805,368	563,742	1,090,020

(千円 / ¥Thousand)

	2018/3	2019/3	2020/3	2021/3	2022/3
投資活動によるキャッシュ･フロー Investing activities					
有価証券の売却による収入 Proceeds from sales of securities	–	–	–	3,150	–
有形固定資産の取得による支出 Purchases of property, plant and equipment	△810,261	△414,939	△965,471	△735,064	△489,845
有形固定資産の売却による収入 Proceeds from sales of property, plant and equipment	7,689	2,908	74,860	4,328	11,024
有形固定資産の除却による支出 Proceeds from sales of property, plant and equipment	–	△5,370	△8,187	△2,125	△10
無形固定資産の取得による支出 Purchase of intangible assets	△1,969	△36,034	△6,471	△17,946	△17,388
投資有価証券の取得による支出 Purchase of investment securities	△12,621	△14,031	△15,054	△15,901	△19,065
投資有価証券の売却による収入 Proceeds from sales of investment securities	38,353	–	–	–	64
定期預金の増減額（△は増加） Decrease of time deposits (△ Increase)	–	△221,910	△633,600	494,280	△3,726
連結の範囲の変更を伴う子会社株式の収得による支出 Payments for sales of shares of subsidiaries resulting in change in scope of consolidation	–	–	–	△ 205,687	–
関係会社株式の取得による支出 Purchases of stock of affiliated companies	△30,592	△114,000	△5,303	–	–
保険積立金の解約による収入 Proceeds from cancellation of insurance reserve fund	67,062	4,361	55,832	36,927	4,091
預り保証金の返還による支出 Payments for return of guarantee deposits	△375,891	△133,711	△54,124	△3,096	△18,790
預り保証金の受入による収入 Proceeds from the acceptance of guarantee deposits	37,812	–	–	–	–
補助金の受取額 Receive the amount of subsidy	18,898	20,883	131,985	5,739	10,000
その他 Others	△691	25	744	1,353	1,253
投資活動によるキャッシュ・フロー Net cash used in investing activities	△1,062,212	△911,818	△1,424,789	△434,043	△522,392
財務活動によるキャッシュ･フロー Financial activities					
短期借入金の純増減額（△は減少） Net increase in short-term loans (△ decrease)	△121,751	5,094	△184,481	△63,434	△24,760
長期借入れによる収入 Proceeds of long-term loans	200,000	128,064	100,000	1,360,000	480,000
長期借入金の返済による支出 Epayments of long-term loans	△193,734	△164,281	△286,732	△322,572	△530,690
自己株式の取得による支出 Purchase of treasury shares	△60	△0	–	△22	△52
リース債務の返済による支出 Repayments of lease obligations	△1,338	△934	△716	△39,731	△110,167
セール・アンド・リースバックによる収入 Proceeds from sales and leasebacks	–	–	222,686	175,671	–
配当金の支払額 Dividends paid	△115,160	△125,140	△132,178	△132,627	△138,359
非支配株主からの払込みによる収入 Proceeds from payment of the non-controlling shareholders	–	17,355	70,184	–	–
非支配株主への配当金の支払額 Dividends paid to non-controlling interests	△2,898	△9,342	△9,396	△33,359	△4,555
連結の範囲の変更を伴わない子会社株式の収得による支出 Payments without sales of shares of subsidiaries resulting in change in scope of consolidation	–	–	–	△ 58,000	–
財務活動によるキャッシュ・フロー Net cash used in financial activities	△234,942	△149,184	△220,633	885,924	△328,586
現金及び現金同等物に係る換算差額 Effect of exchange rate changes on cash and cash equivalents	47,117	△34,526	31,835	△48,357	27,593
現金及び現金同等物の増減額（△は減少） Net increase in cash and cash equivalents (△ decrease)	201,414	291,792	△808,219	967,266	266,635
現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of the period	1,870,242	2,071,657	2,363,449	1,709,636	2,676,903
連結の範囲の変更に伴う現金及び現金同等物の増減額（△は減少） Increase in cash and cash equivalents resulting from Changes in fiscal year-ends of consolidated subsidiaries (△decrease)	–	–	154,405	–	–
現金及び現金同等物の期末残高 Cash and cash equivalents at end of the period	2,071,657	2,363,449	1,709,636	2,676,903	2,943,539