

July.29 2020

FACT BOOK



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日本基準 連結…J-GAAP Consolidated

サマリー情報（1）

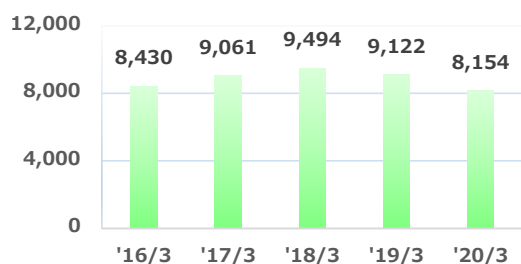
Summary(1)

(千円 / ¥Thousand)

	2016/3	2017/3	2018/3	2019/3	2020/3
売上高 Net sales	8,429,705	9,061,315	9,494,353	9,121,518	8,154,430
営業利益 Operating income	681,614	1,007,217	1,000,395	929,913	113,306
営業利益率 %	8.1%	11.1%	10.5%	10.2%	1.4%
親会社株主に帰属する当期純利益 Net income attributable to owners of the parent	414,011	767,106	731,153	702,379	70,560
親会社株主に帰属する当期純利益率 %	4.9%	8.5%	7.7%	7.7%	0.9%
1株当たり当期純利益 (円) Net income per share (yen)	80.96	150.02	142.99	137.17	13.79
1株当たり配当金 (円) Dividends per share (yen)	18.50	21.50	22.50	25.50	26.00
為替換算レート（期中平均） Exchange rate (Average during the period)					
Exchange rate Thai THB	3.55	3.08	3.31	3.42	3.52
China CNY	19.22	16.36	16.62	16.71	15.77
India INR	1.9	1.62	1.77	1.62	1.55
Indonesia IDR	-	0.0082	0.0084	0.0078	0.0077

売上高 Net sales

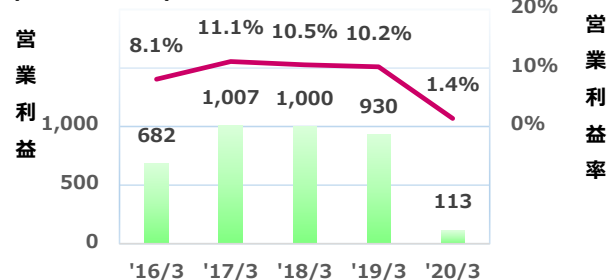
(百万円 / ¥Million)



営業利益 Operating income

営業利益率 %

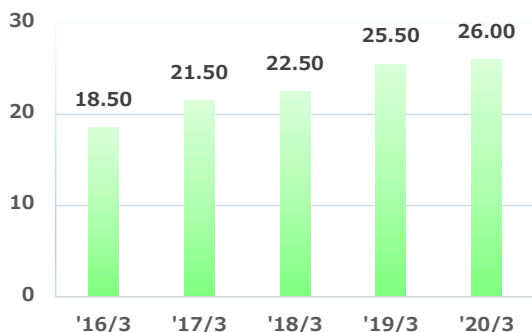
(百万円 / ¥Million)



1株当たり配当金 Dividends per share

Net income attributable to owners of the parent

(円 / ¥)

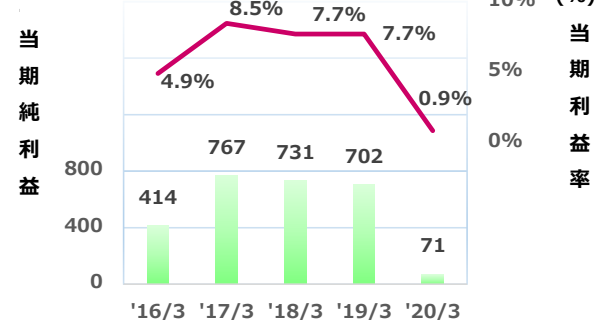


親会社株主に帰属する当期純利益

Net income attributable to owners of the parent

親会社株主に帰属する当期純利益率 %

(百万円 / ¥Million)



サマリー情報（2）

Summary(2)

(千円 / ¥Thousand)

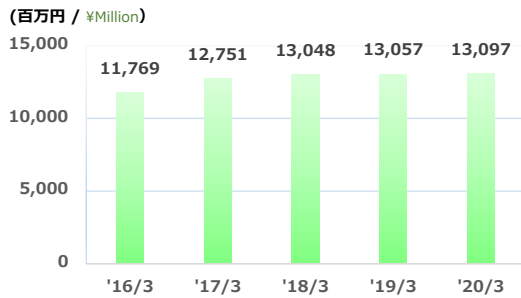
	2016/3	2017/3	2018/3	2019/3	2020/3
総資産 Total assets	11,768,898	12,751,095	13,048,112	13,056,727	13,096,578
自己資本 Total equity attributable to owners of the Parent	7,346,554	7,970,998	8,744,439	9,172,819	9,141,685
自己資本比率 %	62.4%	62.5%	67.0%	70.3%	69.8%
1株当たり純資産 (円) Net assets per share (yen)	1,436.76	1,558.88	1,710.16	1,790.40	1,787.81
有利子負債 Interest-bearing debt	1,739,552	1,430,336	1,322,287	1,260,875	1,427,699
D/E レシオ D/E ratio	0.24	0.18	0.15	0.14	0.16
為替換算レート (期末) Exchange rate (End of period)					
Exchange rate Thai THB	3.33	3.24	3.46	3.42	3.64
China CNY	18.32	16.76	17.31	16.16	15.68
India INR	1.82	1.71	1.77	1.58	1.54
Indonesia IDR	-	0.0087	0.0083	0.0076	0.0076
ROA	3.5%	6.0%	5.6%	5.4%	0.5%
ROE	5.6%	9.6%	8.4%	7.7%	0.8%

※ROA:親会社株主に帰属する当期純利益÷総資産 ROE:親会社株主に帰属する当期純利益÷自己資本

※ROA: Net income attributable to parent company shareholders ÷ total assets

ROE: Net income attributable to parent company shareholders ÷ equity

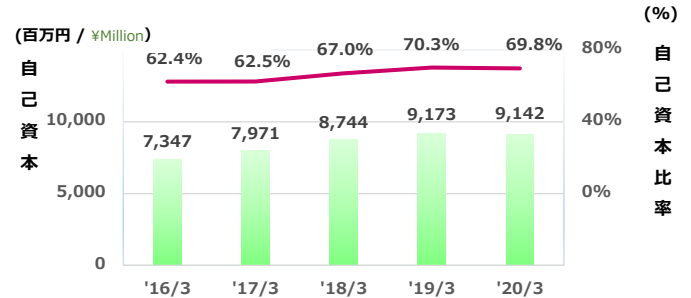
総資産 Total assets



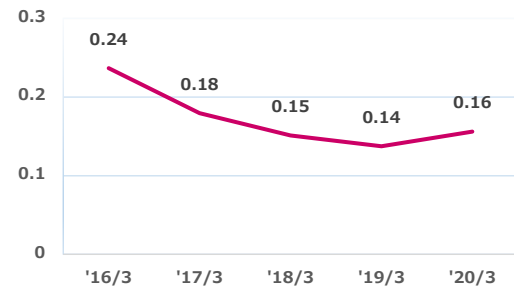
自己資本

Total equity attributable to owners of the Parent

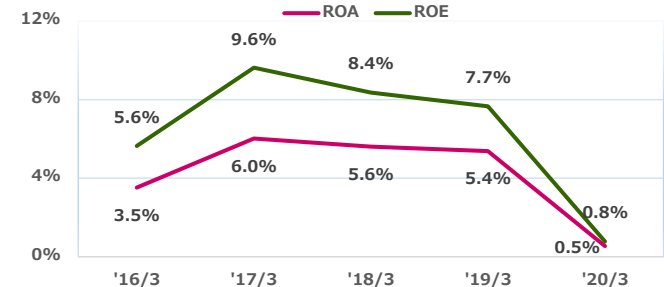
自己資本比率 %



D/Eレシオ D/E ratio



ROA / ROE %



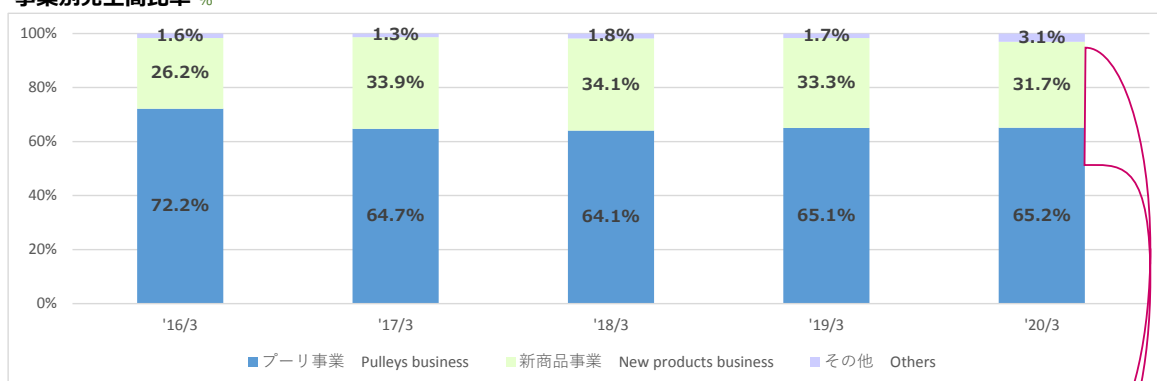
事業別セグメント情報

Business Segment Data

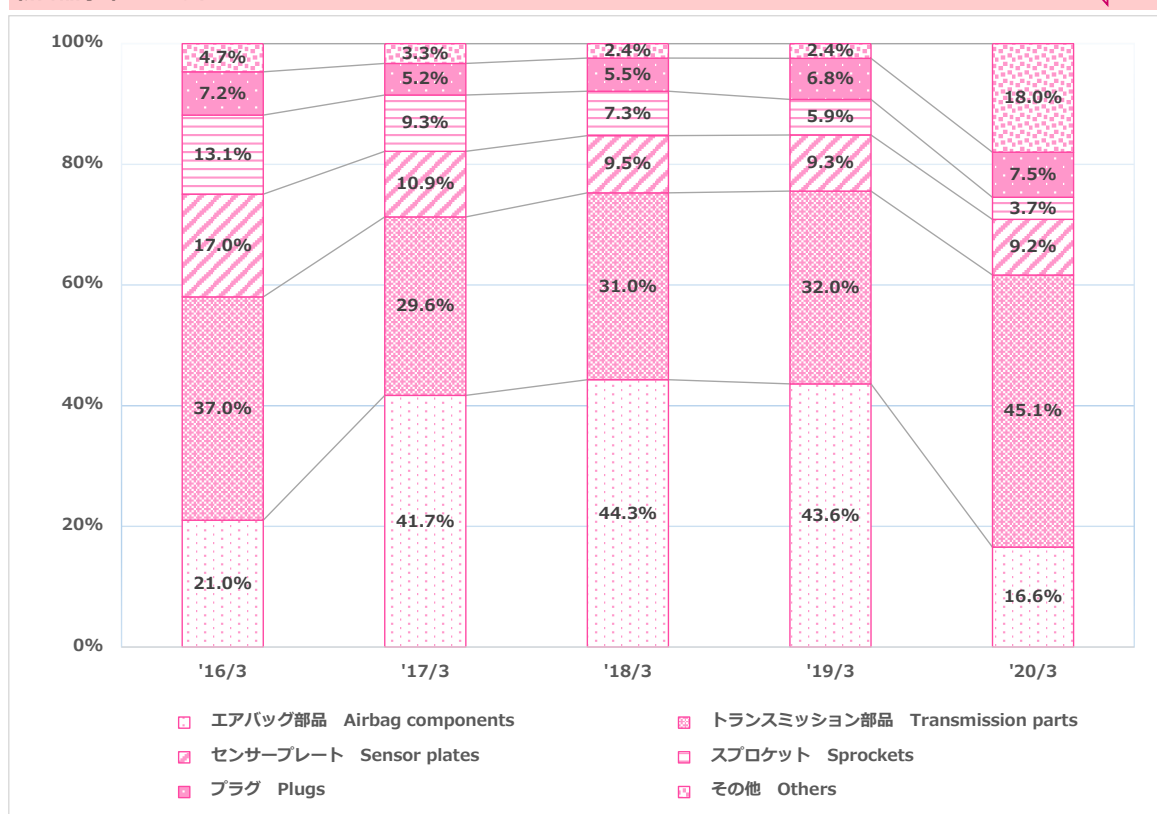
(千円 / ¥Thousand)

	2016/3	2017/3	2018/3	2019/3	2020/3
売上高 Net sales	8,429,705	9,061,315	9,494,353	9,121,518	8,154,430
プーリ事業 Pulleys business	6,086,672	5,863,722	6,084,924	5,933,656	5,314,543
新商品事業 New products business	2,204,545	3,075,846	3,237,129	3,035,534	2,588,157
エアバッグ部品 Airbag components	463,431	1,282,996	1,434,204	1,323,457	428,468
トランスミッション部品 Transmission parts	815,837	909,358	1,002,760	970,328	1,167,746
センサープレート Sensor plates	375,191	335,169	307,049	282,197	238,089
スプロケット Sprockets	289,347	287,010	237,897	179,108	94,548
プラグ Plugs	157,985	160,790	177,914	206,262	193,453
その他 Others	102,753	100,521	77,305	74,182	465,853
その他 Others	138,487	121,746	172,300	152,328	251,730

事業別売上高比率 %



新商品事業売上比率 %



地域別売上高・営業利益

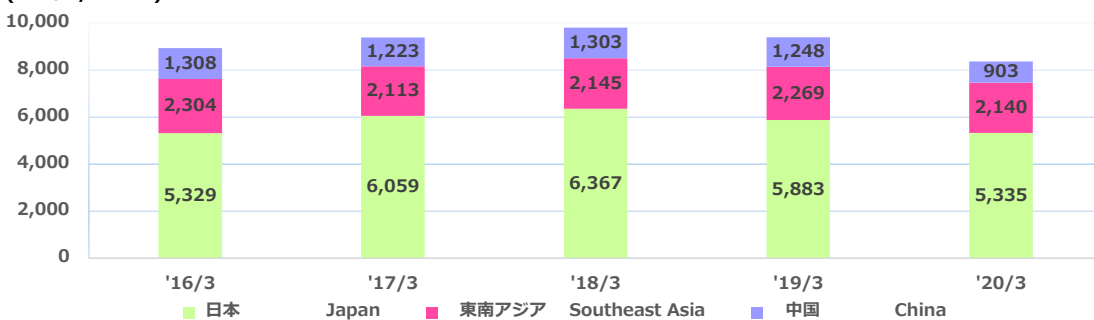
Sales & Operating Income by Location

(千円 / ¥Thousand)

	2016/3	2017/3	2018/3	2019/3	2020/3
売上高 Net sales	8,429,705	9,061,315	9,494,353	9,121,518	8,154,430
調整額 Adjustment	△ 512,177	△ 333,369	△ 320,870	△ 278,498	△ 223,540
日本 Japan	5,328,919	6,058,663	6,367,088	5,882,505	5,334,755
海外 Overseas	3,612,963	3,336,020	3,448,134	3,517,511	3,043,214
東南アジア Southeast Asia	2,304,467	2,113,297	2,145,298	2,269,200	2,140,000
中国 China	1,308,496	1,222,723	1,302,836	1,248,310	903,214

地域別売上高 Sales by Location

(百万円 / ¥Million)



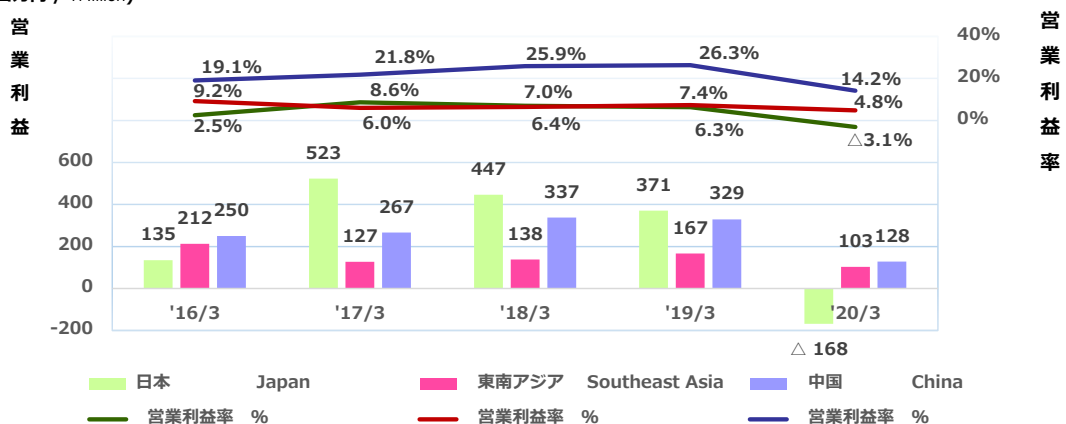
(千円 / ¥Thousand)

	2016/3	2017/3	2018/3	2019/3	2020/3
営業利益 Operating income	681,614	1,007,217	1,000,395	929,913	113,306
営業利益率 %	8.1%	11.1%	10.5%	10.2%	1.4%
調整額 Adjustment	84,498	90,198	78,681	63,491	50,312
日本 Japan	134,940	523,431	446,577	370,816	△ 167,923
営業利益率 %	2.5%	8.6%	7.0%	6.3%	△ 3.1%
海外 Overseas	462,175	393,588	475,136	495,605	230,917
営業利益率 %	12.8%	11.8%	13.8%	14.1%	7.6%
東南アジア Southeast Asia	212,335	127,008	137,862	166,903	102,972
営業利益率 %	9.2%	6.0%	6.4%	7.4%	4.8%
中国 China	249,840	266,580	337,274	328,701	127,945
営業利益率 %	19.1%	21.8%	25.9%	26.3%	14.2%

地域別営業利益 Operating income by Location

営業利益率 %

(百万円 / ¥Million)



設備投資額・減価償却費・研究開発費

Capital Expenditures, Depreciation and R&D Expenses

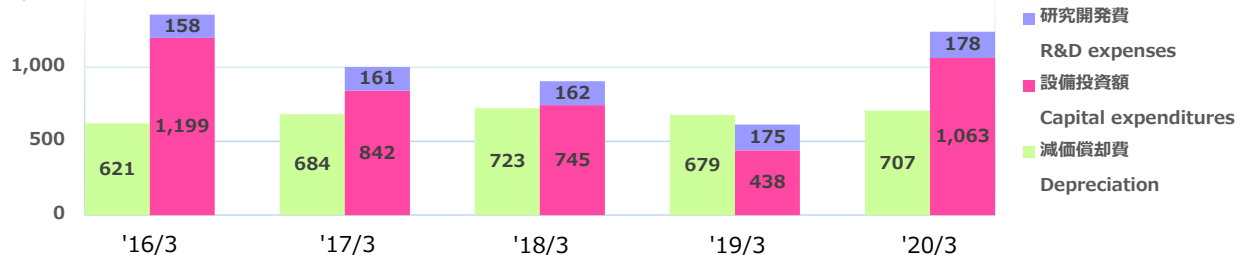
(千円 / ¥Thousand)

	2016/3	2017/3	2018/3	2019/3	2020/3
設備投資額 (有形及び無形) Capital expenditures (Including intangible assets)	1,199,694	842,488	745,784	438,829	1,063,911
日本 Japan	1,072,803	667,808	523,626	234,977	880,909
海外 Overseas	126,891	174,680	222,158	203,851	183,001
東南アジア Southeast Asia	67,061	154,353	64,096	59,599	112,522
中国 China	59,830	20,327	158,062	144,251	70,479
減価償却費 Depreciation	621,272	684,036	723,999	679,457	707,263
研究開発費 R&D expenses	158,497	161,949	162,364	175,108	178,051

設備投資額・減価償却費・研究開発費

Capital expenditures, depreciation and R&D expenses

(百万円 / ¥Million)



人員

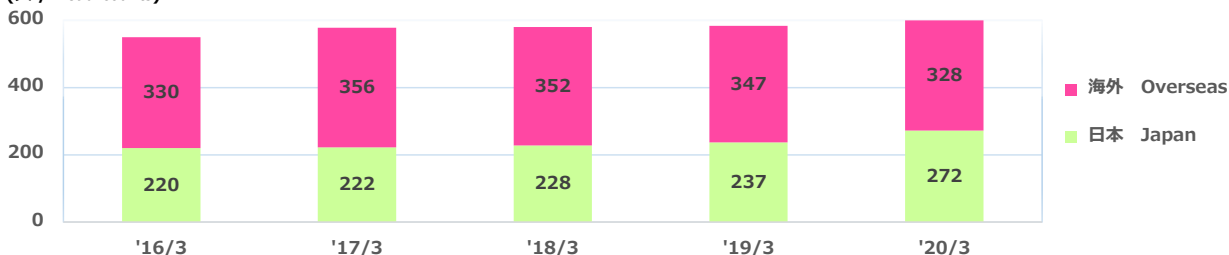
Number of Employees

(人 / Head-counts)

	2016/3	2017/3	2018/3	2019/3	2020/3
連結合計 Consolidated	550	578	580	584	600
日本 Japan	220	222	228	237	272
海外 Overseas	330	356	352	347	328
タイ Thai	230	221	215	209	204
中国 China	100	106	107	107	92
インドネシア Indonesia	-	29	30	31	32

人員 Number of employees

(人 / Head-counts)



棚卸資産・有利子負債

Inventories / Interest-bearing Debt

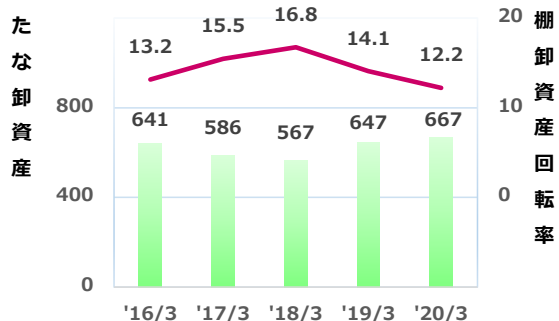
(千円 / ¥Thousand)

	2016/3	2017/3	2018/3	2019/3	2020/3
たな卸資産 Inventories	640,794	586,221	566,588	647,330	667,215
たな卸資産回転率 (回) Inventory turnover (Times)	13.2	15.5	16.8	14.1	12.2
短期借入金 Short-term loans	941,798	912,936	797,603	774,078	584,472
1年内返済予定の長期借入金 Current portion of long-term loans	275,436	193,257	142,498	198,020	265,640
長期借入金 Long-term loans	522,318	324,143	382,186	286,193	348,893
有利子負債合計 Total Interest-bearing debt	1,739,552	1,430,336	1,322,287	1,260,875	1,427,699
D/E レシオ D/E ratio	0.24	0.18	0.15	0.14	0.16

たな卸資産 Inventories

たな卸資産回転率 (回) Inventory turnover (Times)

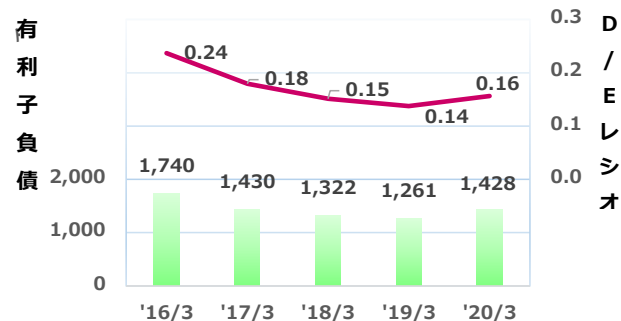
(百万円 / ¥Million)



有利子負債 Interest-bearing Debt

D/Eレシオ D/E ratio

(百万円 / ¥Million)



連結貸借対照表

Consolidated Balance Sheets

(千円 / ¥Thousand)

	2016/3	2017/3	2018/3	2019/3	2020/3
資産の部 Assets					
現金及び預金 Cash and deposits	1,206,848	1,870,242	2,071,657	2,584,809	2,598,916
受取手形及び売掛金 Notes and accounts receivable	1,878,010	2,147,590	2,089,702	1,873,736	1,467,565
電子記録債権 Electronically recorded monetary claims	382,522	522,749	589,870	521,803	476,036
有価証券 Securities	-	-	-	-	3,685
たな卸資産 Inventories	640,794	586,221	566,588	647,330	667,215
繰延税金資産 Deferred tax assets	60,179	75,732	-	-	-
その他 Others	198,496	64,919	104,284	114,038	143,456
流動資産合計 Total Current assets	4,366,854	5,267,456	5,422,104	5,741,718	5,356,876
建物及び構築物（純額） Buildings and structures	1,613,987	1,609,716	1,796,230	1,661,333	1,894,002
機械装置及び運搬具（純額） Machinery, equipment and vehicles	2,175,381	2,340,399	2,178,594	2,027,878	2,137,628
工具、器具及び備品（純額） Tools, furniture and fixtures	235,449	215,162	196,502	171,645	169,859
土地 Land	2,225,351	2,125,479	2,131,519	2,130,421	2,190,463
建設仮勘定 Construction in progress	274,658	249,993	374,219	262,112	472,342
有形固定資産合計 Total property, plant and equipment	6,524,829	6,540,750	6,677,066	6,253,391	6,864,296
のれん Goodwill	-	-	-	-	13,720
その他 Others	-	-	-	129,298	123,674
無形固定資産 Intangible assets	100,234	96,700	100,945	129,298	137,395
投資有価証券 Investment securities	516,915	639,495	639,466	572,134	478,704
関係会社株式 Stocks of subsidiaries and affiliates	127,550	63,981	86,661	223,629	106,156
その他 Others	132,513	142,710	121,869	136,555	153,148
投資その他の資産合計 Total Investments and other assets	776,980	846,187	854,963	932,318	738,009
固定資産合計 Total Non-current assets	7,402,044	7,483,638	7,626,007	7,315,008	7,739,701
資産合計 Total assets	11,768,898	12,751,095	13,048,112	13,056,727	13,096,578

(千円 / ¥Thousand)

	2016/3	2017/3	2018/3	2019/3	2020/3
負債の部 Liabilities					
支払手形及び買掛金 Notes and accounts payable	828,025	860,461	1,056,769	929,072	750,640
短期借入金 Short-term loans payable	941,798	912,936	797,603	774,078	584,472
1年内返済予定の長期借入金 Current portion of long-term loans	275,436	193,257	142,498	198,020	265,640
リース債務 Lease obligations	-	-	-	696	20,825
未払法人税等 Income taxes payable	21,757	230,743	103,684	82,973	25,833
賞与引当金 Provision for bonus	146,424	163,815	156,666	159,316	102,201
役員賞与引当金 Directors' bonus allowance	15,600	17,650	16,452	14,107	5,901
その他 Others	822,327	1,132,254	766,399	625,586	597,969
流動負債合計 Total Current liabilities	3,051,369	3,511,118	3,040,074	2,783,851	2,353,484
長期借入金 Long-term loans	522,318	324,143	382,186	286,193	348,893
リース債務 Lease obligations	-	-	-	1,886	207,866
長期未払金 Long-term accounts payable-other	46,380	46,380	46,380	46,380	112,380
繰延税金負債 Deferred tax liabilities	161,584	225,949	211,561	228,666	318,432
退職給付に係る負債 Provision for retirement benefits	257,732	246,884	246,914	233,560	249,698
その他 Others	182,081	143,603	101,713	23,378	2,065
固定負債合計 Total Non-current liabilities	1,170,098	986,962	988,757	820,066	1,239,337
負債合計 Total liabilities	4,221,467	4,498,081	4,028,831	3,603,917	3,592,821
純資産の部 Net assets					
資本金 Common stock	551,099	551,099	551,099	556,073	556,073
資本剰余金 Additional paid-in capital	445,219	445,219	445,219	450,193	447,480
利益剰余金 Retained earnings	5,946,945	6,585,151	7,201,257	7,778,236	7,705,790
自己株式 Treasury stock	△ 6,626	△ 6,626	△ 6,686	△ 6,687	△ 15,837
株主資本合計 Total Shareholders' equity	6,936,637	7,574,844	8,190,890	8,777,817	8,693,507
その他有価証券評価差額金 Valuation difference on available-for-sale securities	176,604	251,809	251,713	191,707	139,464
為替換算調整勘定 Foreign Currency Translation Adjustment	233,312	144,344	301,835	203,294	308,713
その他の包括利益累計額合計 Total Valuation difference on available-for-sales securities	409,916	396,154	553,549	395,002	448,178
非支配株主持分 Non-controlling interests	200,877	282,015	274,841	279,989	362,071
純資産合計 Total net assets	7,547,431	8,253,014	9,019,280	9,452,809	9,503,756
負債純資産合計 Total liabilities and net assets	11,768,898	12,751,095	13,048,112	13,056,727	13,096,578

連結損益計算書

Consolidated Profit and Loss Statement

(千円 / ¥Thousand)

	2016/3	2017/3	2018/3	2019/3	2020/3
売上高 Net sales	8,429,705	9,061,315	9,494,353	9,121,518	8,154,430
売上原価 Cost of sales	6,341,908	6,526,862	6,889,384	6,650,292	6,500,980
原価率 %	75.2%	72.0%	72.6%	72.9%	79.7%
売上総利益 Gross profit	2,087,796	2,534,452	2,604,969	2,471,225	1,653,449
販売費及び一般管理費 Selling, general and administrative expenses	1,406,181	1,527,235	1,604,573	1,541,311	1,540,143
営業利益 Operating income	681,614	1,007,217	1,000,395	929,913	113,306
営業利益率 %	8.1%	11.1%	10.5%	10.2%	1.4%
受取利息・受取配当金 Interest and dividend income	15,499	12,693	15,680	20,374	27,841
有価証券評価益 Gain on valuation of securities	-	-	-	-	1,550
持分法による投資利益 Equity in earnings of affiliates	-	-	-	26,759	-
助成金収入 Subsidi income	-	2,686	15,922	-	-
スクラップ売却益 Gain on sales of scraps	-	-	-	-	6,337
その他 Others	10,914	8,795	8,485	14,160	12,037
営業外収益合計 Total non-operating income	26,413	24,175	40,089	61,295	47,765
支払利息 Interest expenses	52,361	32,578	24,935	24,417	26,533
持分法による投資損失 Equity in losses of the equity method	27,282	17,215	8,675	-	4,058
為替差損 Foreign exchange losses	59,624	13,785	13,650	7,056	16,520
その他 Others	12	37	20,138	578	31
営業外費用合計 Total non-operating expenses	139,280	63,617	67,398	32,053	47,143
経常利益 Ordinary income	568,747	967,776	973,086	959,156	113,928
経常利益率 %	6.7%	10.7%	10.2%	10.5%	1.4%
固定資産売却益 Sale of fixed assets profit and loss	259	2,329	3,829	1,662	17,109
投資有価証券売却益 Gain on sale of investment securities	-	-	25,457	-	-
保険解約返戻金 Insurance cash surrender value	9,397	-	27,857	2,938	44,417
補助金収入 Subsidy revenue	-	171,427	18,898	20,883	131,985
受取保険金 Insurance received	-	-	-	4,717	967
特別利益合計 Total extraordinary gain	9,656	173,756	76,042	30,201	194,479
固定資産売却損 Sale of fixed assets loss	15,418	-	2,082	613	10
固定資産除却損 Loss on retirement of noncurrent assets	3,911	162	156	7,603	18,031
固定資産圧縮損 Losses for advanced depreciation of non-current assets	-	97,401	-	-	-
投資有価証券評価損 Loss on valuation of securities	-	-	-	-	33,680
保険解約損 Loss on cancellation of insurance policies	-	-	-	-	307
特別損失合計 Total extraordinary loss	19,329	97,563	2,239	8,217	52,030

(千円 / ¥Thousand)

	2016/3	2017/3	2018/3	2019/3	2020/3
税金等調整前当期純利益 Income (loss) before tax expenses and non-controlling interests	559,074	1,043,969	1,046,889	981,140	256,377
法人税、住民税及び事業税 Current income taxes	113,864	289,831	266,440	240,121	85,194
法人税等調整額 Deferred income taxes	11,997	12,629	66,089	35,965	99,794
法人税等合計 Total income taxes	125,862	302,461	332,529	276,087	184,989
当期純利益 Net income	433,212	741,508	714,359	705,053	71,388
非支配株主に帰属する当期純利益 Profit attributable to non-controlling interests	19,200	△ 25,598	△16,794	2,673	827
親会社株主に帰属する当期純利益 Net income attributable to shareholders of the parent	414,011	767,106	731,153	702,379	70,560
親会社株主に帰属する当期純利益率 %	4.9%	8.5%	7.7%	7.7%	0.9%

参考 Reference					
ROE ROE	5.6%	9.6%	8.4%	7.7%	0.8%
1株当たり当期純利益 (円) Net income per share(yen)	80.96	150.02	142.99	137.17	13.79
発行済株式総数 Number of Shares Issued	5,119,477	5,119,477	5,119,477	5,129,577	5,129,577

連結キャッシュ・フロー計算書

Consolidated Statements of Cash Flows

(千円 / ¥Thousand)

	2016/3	2017/3	2018/3	2019/3	2020/3
営業活動によるキャッシュ・フロー Operating activities					
税金等調整前当期純利益 Income (loss) before income taxes and non-controlling intereses	559,074	1,043,969	1,046,889	981,140	256,377
減価償却費 Depreciation and amortization	621,272	684,036	723,999	679,457	707,263
のれん償却額 Amortization of goodwill	-	-	-	-	3,658
賞与引当金の増減額 (△は減少) Changes in the amount of provision for bonuses (△ decrease)	18,264	17,391	△7,149	3,022	△62,367
役員賞与引当金の増減額 (△は減少) Changes in the amount of provision for directors' bonuses (△ decrease)	600	2,050	△1,197	△2,345	△8,206
退職給付に係る負債の増減額 (△は減少) Increase / Decrease in provision for employees' retirement benefits (△ decrease)	△ 168	△ 10,566	△1,773	△12,672	△24
受取利息及び受取配当金 Interest and dividend income	△ 15,499	△ 12,693	△15,681	△20,374	△27,840
支払利息 Interest expenses	52,361	32,578	24,935	24,417	26,533
持分法による投資損益 (△は益) Share of loss of entities accounted for using equity method (△ the benefit)	27,282	17,215	8,675	△26,759	4,058
有価証券評価損益 (△は益) Loss (gain) on valuation of securities (△ the benefit)	-	-	-	-	△1,550
補助金収入 Subsidy revenue	-	△ 171,427	△18,898	△20,883	△131,985
受取保険金 Insurance received	-	-	-	△4,717	△967
投資有価証券評価損益 (△は益) Loss (gain) on valuation of investment securities (△ the benefit)	-	-	-	-	33,680
為替差損益 (△は益) Foreign exchange losses (△ the benefit)	9,228	△ 1,106	-	-	-
投資有価証券売却損益 (△は益) Loss on sales of investment securities (△ the benefit)	-	-	△25,457	-	-
固定資産売却損益 (△は益) Sale of fixed assets profit and loss (△ the benefit)	15,158	△ 2,329	△1,746	△1,048	△17,099
固定資産除却損 Loss on retirement of non-current assets	3,911	162	156	7,603	18,031
保険解約損益 (△は益) Surrender profit and loss (△ the benefit)	△ 9,397	-	△27,857	△2,938	△44,109
固定資産圧縮損 Losses for advanced depreciation of non-current assets	-	97,401	-	-	-
売上債権の増減額 (△は増加) Decrease in notes and accounts receivable (△ increase)	△ 150,912	△ 448,901	21,494	255,171	535,801
たな卸資産の増減額 (△は増加) Decrease in inventories (△ increase)	△ 13,892	36,279	21,794	△93,245	11,724
仕入債務の増減額 (△は減少) Increase in notes and accounts payable (△ decrease)	△ 2,242	52,088	182,539	△116,171	△196,153
その他 Others	49,446	236,690	△76,713	2,972	△107,511
小計 Subtotal	1,164,487	1,572,837	1,854,009	1,652,629	999,314
利息及び配当金の受取額 Interest and dividend income received	14,212	12,690	15,687	19,356	26,066
利息の支払額 Interest expenses paid	△ 55,459	△ 34,720	△24,335	△26,829	△24,485
法人税等の支払額 Income taxes paid	△ 237,320	△ 103,236	△393,908	△257,833	△195,527
法人税等の還付額 Refund of income taxes	-	38,632	-	-	-
営業活動によるキャッシュ・フロー Net cash provided by operating activities	885,919	1,486,202	1,451,453	1,387,322	805,368

(千円 / ¥Thousand)

	2016/3	2017/3	2018/3	2019/3	2020/3
投資活動によるキャッシュ・フロー Investing activities					
有形固定資産の取得による支出 Purchases of property, plant and equipment	△ 1,130,830	△ 799,081	△ 810,261	△ 414,939	△ 965,471
有形固定資産の売却による収入 Proceeds from sales of property, plant and equipment	6,207	4,432	7,689	2,908	74,860
有形固定資産の除却による支出 Proceeds from sales of property, plant and equipment	-	-	-	△ 5,370	△ 8,187
無形固定資産の取得による支出 Purchase of intangible assets	△ 1,815	△ 9,839	△ 1,969	△ 36,034	△ 6,471
投資有価証券の取得による支出 Purchase of investment securities	△ 13,571	△ 12,215	△ 12,621	△ 14,031	△ 15,054
投資有価証券の売却による収入 Proceeds from sales of investment securities	-	-	38,353	-	-
短期貸付けによる支出 Payments for short-term loans	△ 68,982	-	-	-	-
定期預金の増減額 (△は増加) Decrease of time deposits (△ Increase)	-	-	-	△ 221,910	△ 633,600
関係会社株式の取得による支出 Purchases of stock of affiliated companies	△ 23,768	△ 42,702	△ 30,592	△ 114,000	△ 5,303
保険積立金の解約による収入 Proceeds from cancellation of insurance reserve fund	21,170	-	67,062	4,361	55,832
預り保証金の返還による支出 Payments for return of guarantee deposits	△ 79,373	△ 288,431	△ 375,891	△ 133,711	△ 54,124
預り保証金の受入による収入 Proceeds from the acceptance of guarantee deposits	488,106	427,500	37,812	-	-
補助金の受取額 Receive the amount of subsidy	-	171,427	18,898	20,883	131,985
その他 Others	△ 914	3,362	△ 691	25	744
投資活動によるキャッシュ・フロー Net cash used in investing activities	△ 803,771	△ 545,549	△ 1,062,212	△ 911,818	△ 1,424,789
財務活動によるキャッシュ・フロー Financial activities					
短期借入金の純増減額 (△は減少) Net increase in short-term loans (△ decrease)	△ 31,232	15,924	△ 121,751	5,094	△ 184,481
長期借入れによる収入 Proceeds of long-term loans	421,487	-	200,000	128,064	100,000
長期借入金の返済による支出 Epayments of long-term loans	△ 271,993	△ 259,320	△ 193,734	△ 164,281	△ 286,732
自己株式の取得による支出 Purchase of treasury shares	△ 34	-	△ 60	△ 0	-
リース債務の返済による支出 Repayments of lease obligations	△ 822	△ 1,037	△ 1,338	△ 934	△ 716
セール・アンド・リースバックによる収入 Proceeds from sales and leasebacks	-	-	-	-	222,686
配当金の支払額 Dividends paid	△ 93,317	△ 96,927	△ 115,160	△ 125,140	△ 132,178
非支配株主からの払込みによる収入 Proceeds from payment of the non-controlling shareholders	-	57,066	-	17,355	70,184
非支配株主への配当金の支払額 Dividends paid to non-controlling interests	△ 3,285	△ 2,889	△ 2,898	△ 9,342	△ 9,396
その他 Others	△ 4,156	-	-	-	-
財務活動によるキャッシュ・フロー Net cash used in financial activities	16,646	△ 287,182	△ 234,942	△ 149,184	△ 220,633
現金及び現金同等物に係る換算差額 Effect of exchange rate changes on cash and cash equivalents	△ 40,154	△ 12,835	47,117	△ 34,526	31,835
現金及び現金同等物の増減額 (△は減少) Net increase in cash and cash equivalents (△ decrease)	58,639	640,636	201,414	291,792	△ 808,219
現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of the period	1,148,208	1,206,848	1,870,242	2,071,657	2,363,449
連結の範囲の変更に伴う現金及び現金同等物の増減額 (△は減少) Increase in cash and cash equivalents resulting from Changes in fiscal year-ends of consolidated subsidiaries (△decrease)	-	22,757	-	-	154,405
現金及び現金同等物の期末残高 Cash and cash equivalents at end of the period	1,206,848	1,870,242	2,071,657	2,363,449	1,709,636