

FACT BOOK

November 1,2017



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(日本基準 J-GAAP)

サマリー情報(1)

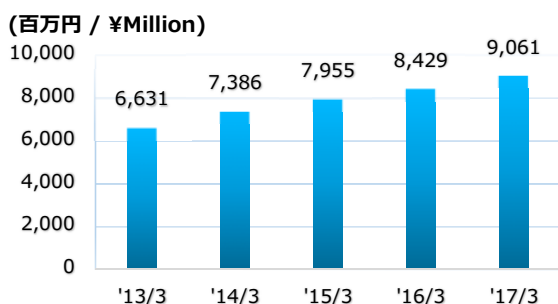
【連結 Consolidated】

Summary(1)

(千円 / ¥Thousand)

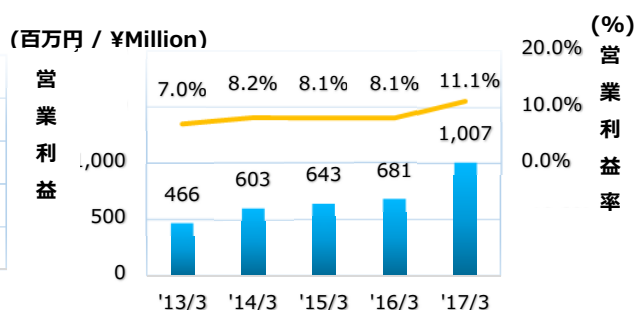
	2013/3	2014/3	2015/3	2016/3	2017/3
売上高 Net sales	6,631,953	7,386,134	7,955,454	8,429,705	9,061,315
営業利益 Operating income	466,227	603,984	643,587	681,614	1,007,217
営業利益率 %	7.0%	8.2%	8.1%	8.1%	11.1%
当期純利益 (親会社所有者帰属) Net income attributable to owners of the parent	410,099	428,817	538,893	414,011	767,106
当期純利益率 %	6.2%	5.8%	6.8%	4.9%	8.5%
1株当たり当期純利益 (円) Net income per share (yen)	80.20	83.86	105.39	80.96	150.02
1株当たり配当金 (円) Dividends per share (yen)	14.50	15.00	16.50	18.50	21.50
為替換算レート (期中平均)					
Exchange rate Thai THB	2.57	3.18	3.26	3.55	3.08
China CNY	12.65	15.92	17.18	19.22	16.36
India INR	1.51	1.68	1.74	1.9	1.62
Indonesia IDR	-	-	-	-	0.0082

売上高 Net sales



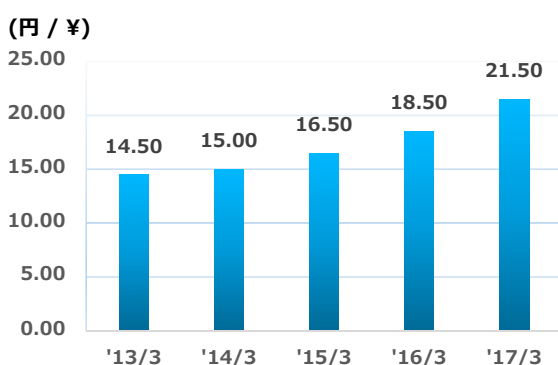
営業利益 Operating income

営業利益率



1株当たり配当金

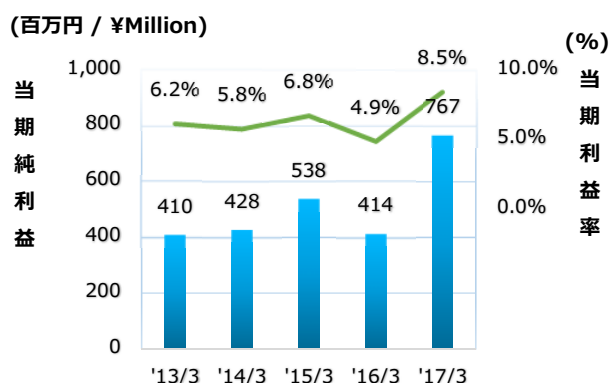
Dividends per share



当期純利益(親会社所有者帰属)

Net income attributable to owners of the parent

当期利益率



サマリー情報 (2)

【連結 Consolidated】

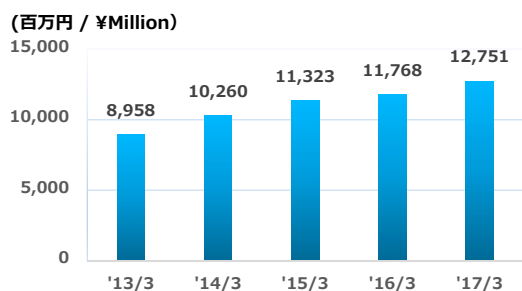
Summary (2)

(千円 / ¥Thousand)

	2013/3	2014/3	2015/3	2016/3	2017/3
総資産 Total assets	8,958,233	10,260,284	11,323,113	11,768,898	12,751,095
自己資本 Total equity attributable to owners of the Parent	5,931,899	6,557,434	7,301,725	7,346,554	7,970,998
自己資本比率 %	66.2%	63.9%	64.5%	62.4%	62.5%
1株当たり純資産 (円) Net assets per share (yen)	1,160.08	1,282.42	1,427.98	1,436.76	1,558.88
有利子負債 Interest-bearing debt	921,839	1,427,081	1,683,035	1,739,553	1,430,337
D/E レシオ D/E ratio	0.16	0.22	0.23	0.24	0.18
為替換算レート (期末)					
Exchange rate Thai THB	2.83	3.21	3.66	3.33	3.24
China CNY	13.69	17.34	19.35	18.32	16.76
India INR	1.59	1.71	1.9	1.82	1.71
Indonesia IDR	-	-	-	-	0.0087
ROA	4.6%	4.2%	4.8%	3.5%	6.0%
ROE	6.9%	6.5%	7.4%	5.6%	9.6%

※ROA:当期純利益÷総資産 ROE:当期純利益÷自己資本

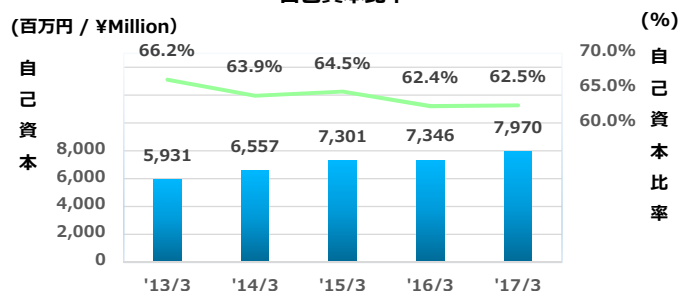
総資産 Total assets



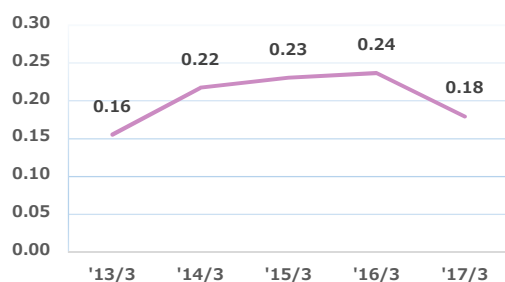
自己資本

Total equity attributable to owners of the Parent

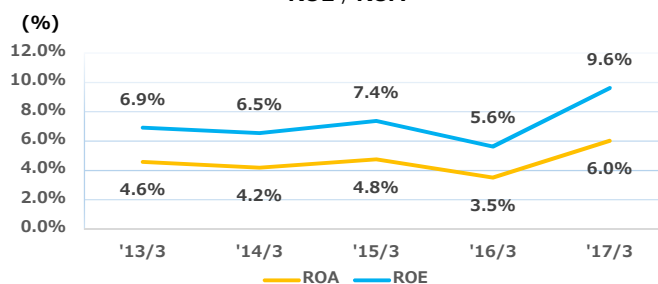
自己資本比率



D/Eレシオ D/E ratio



ROE / ROA



事業別セグメント情報

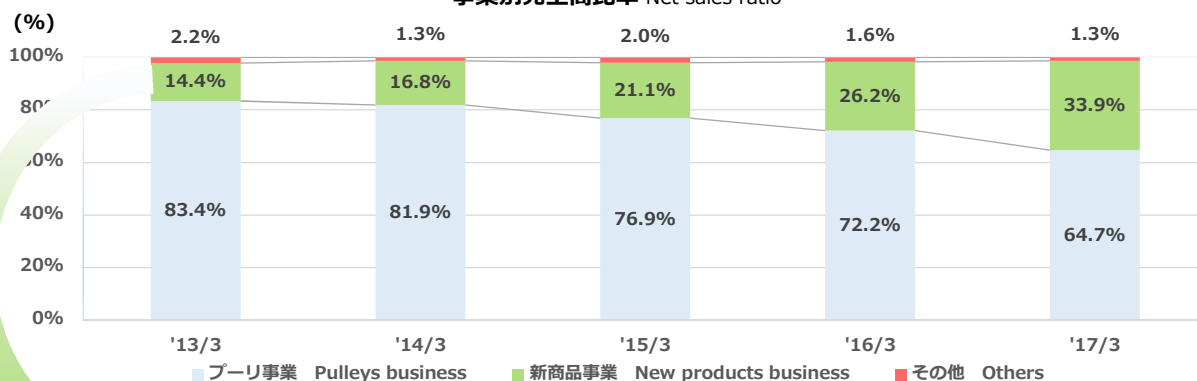
【連結 Consolidated】

Business Segment Data

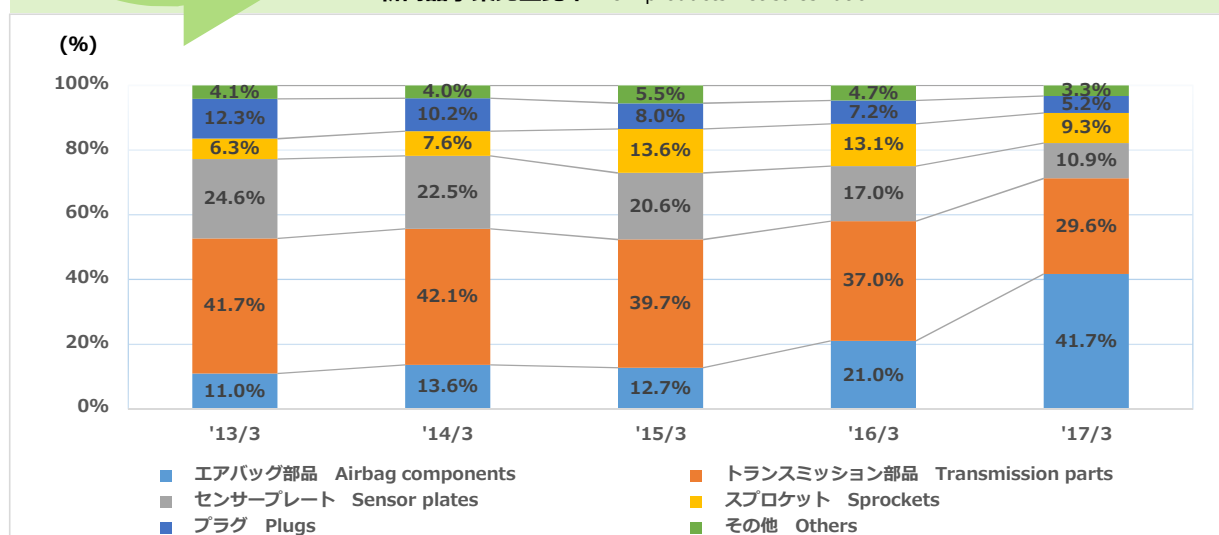
(千円 / ¥Thousand)

	2013/3	2014/3	2015/3	2016/3	2017/3
売上高 Net sales	6,631,953	7,386,134	7,955,454	8,429,705	9,061,315
プーリ事業 Pulleys business	5,529,582	6,047,476	6,114,035	6,086,672	5,863,722
新商品事業 New products business	955,831	1,240,077	1,679,479	2,204,545	3,075,846
エアバッグ部品 Airbag components	104,727	168,486	213,578	463,431	1,282,996
トランスミッション部品 Transmission parts	398,661	521,693	665,950	815,837	909,358
センサプレート Sensor plates	235,168	279,469	345,491	375,191	335,169
スプロケット Sprockets	60,025	94,715	228,172	289,347	287,010
プラグ Plugs	117,713	126,662	133,812	157,985	160,790
その他 Others	39,535	49,050	92,472	102,753	100,521
その他 Others	146,539	98,580	161,940	138,487	121,746

事業別売上高比率 Net sales ratio



新商品事業売上比率 New products net sales ratio



地域別売上高・営業利益

【連結 Consolidated】

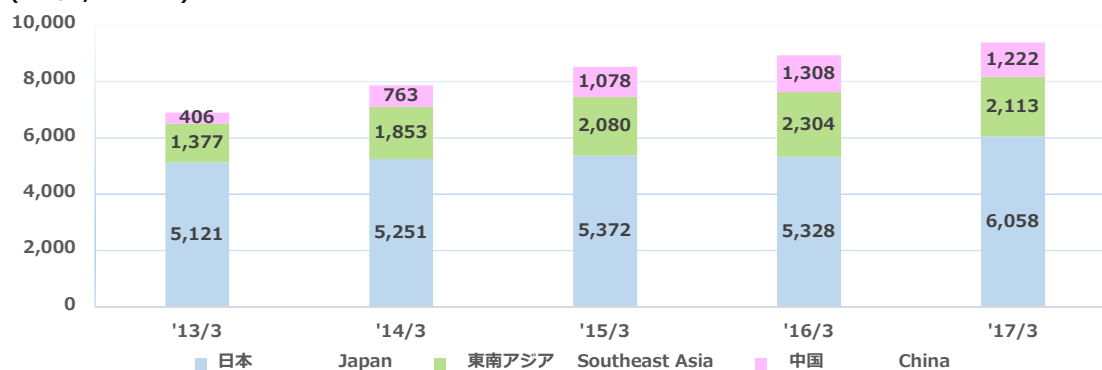
Sales & Operating Income by Location

(千円 / ¥Thousand)

	2013/3	2014/3	2015/3	2016/3	2017/3
売上高 Net sales	6,631,953	7,386,134	7,955,454	8,429,705	9,061,315
調整額 Adjustment	△ 274,045	△ 481,977	△ 576,378	△ 512,177	△ 333,369
日本 Japan	5,121,905	5,251,008	5,372,995	5,328,919	6,058,663
海外 Overseas	1,784,094	2,617,103	3,158,837	3,612,963	3,336,020
東南アジア Southeast Asia	1,377,338	1,853,911	2,080,191	2,304,467	2,113,297
中国 China	406,756	763,192	1,078,646	1,308,496	1,222,723

地域別売上高 Sales by Location

(百万円 / ¥Million)



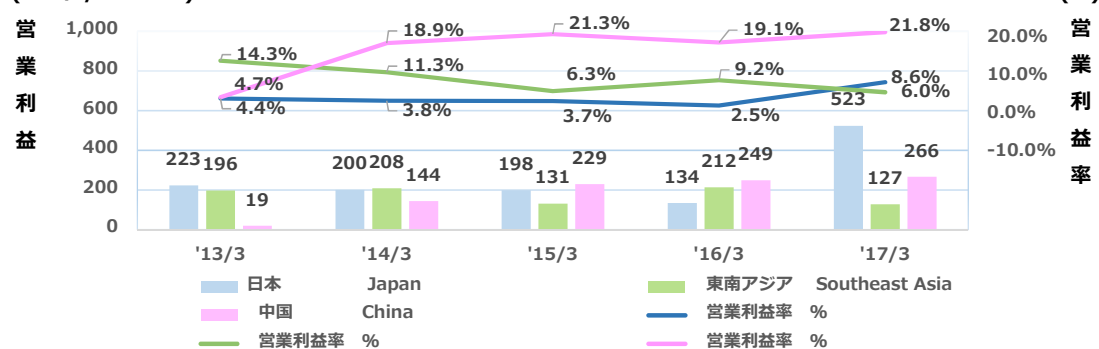
(千円 / ¥Thousand)

	2013/3	2014/3	2015/3	2016/3	2017/3
営業利益 Operating income	466,227	603,984	643,587	681,614	1,007,217
営業利益率 %	7.0%	8.2%	8.1%	8.1%	11.1%
調整額 Adjustment	26,596	50,086	83,388	84,498	90,198
日本 Japan	223,894	200,879	198,739	134,940	523,431
営業利益率 %	4.4%	3.8%	3.7%	2.5%	8.6%
海外 Overseas	215,735	353,017	361,459	462,175	393,588
営業利益率 %	12.1%	13.5%	11.4%	12.8%	11.8%
東南アジア Southeast Asia	196,660	208,658	131,772	212,335	127,008
営業利益率 %	14.3%	11.3%	6.3%	9.2%	6.0%
中国 China	19,075	144,359	229,687	249,840	266,580
営業利益率 %	4.7%	18.9%	21.3%	19.1%	21.8%

地域別営業利益 Operating income by Location

営業利益率 %

(百万円/¥Million)



設備投資額・減価償却費・研究開発費

【連結 Consolidated】

Capital Expenditures, Depreciation and R&D Expenses

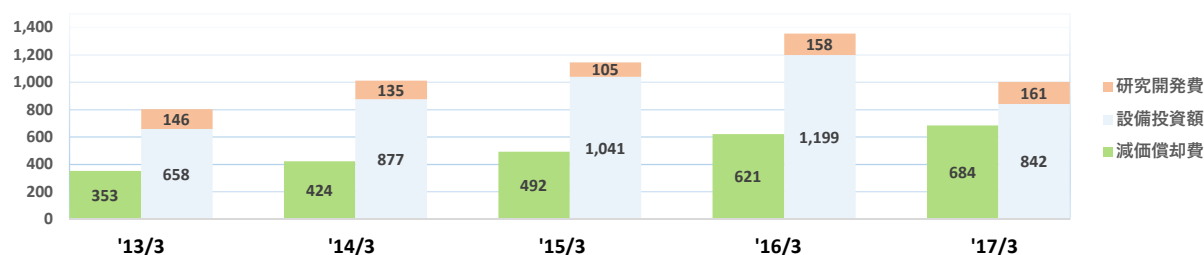
(千円 / ¥Thousand)

	2013/3	2014/3	2015/3	2016/3	2017/3
設備投資額 (有形及び無形) Capital expenditures (Including intangible assets)	658,000	877,000	1,041,000	1,199,000	842,000
日本 Japan	412,000	132,000	583,000	1,072,000	667,000
海外 Overseas	245,000	743,000	456,000	126,000	174,000
東南アジア Southeast Asia	225,000	703,000	298,000	67,000	154,000
中国 China	20,000	40,000	158,000	59,000	20,000
減価償却費 (有形及び無形) Depreciation (Including intangible assets)	353,005	424,495	492,020	621,272	684,036
研究開発費 R&D expenses	146,624	135,430	105,779	158,497	161,949

設備投資額・減価償却費・研究開発費

Capital Expenditures, Depreciation and R&D Expenses

(百万円 / ¥Million)



人員

【連結 Consolidated】

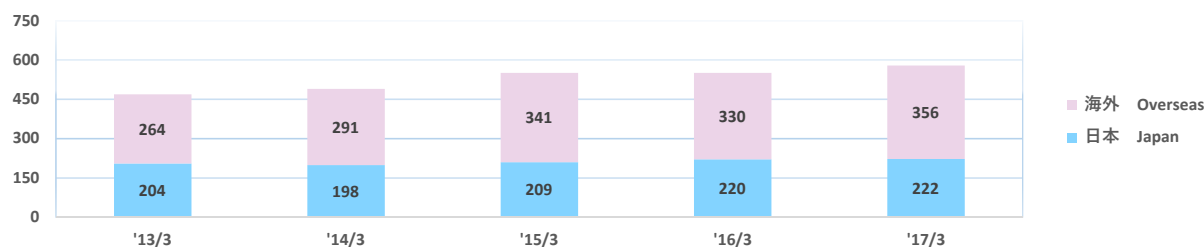
Number of Employees

(人 / Head-counts)

	2013/3	2014/3	2015/3	2016/3	2017/3
連結合計 Consolidated	468	489	550	550	578
日本 Japan	204	198	209	220	222
海外 Overseas	264	291	341	330	356
タイ Thailand	182	203	234	230	221
中国 China	82	88	107	100	106
インドネシア Indonesia	-	-	-	-	29

人員 Number of Employees

(人 / Head-counts)



棚卸資産・有利子負債

【連結 Consolidated】

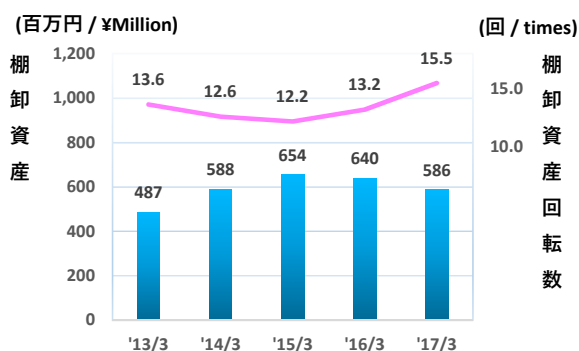
Inventories / Interest-bearing Debt

(千円 / ¥Thousand)

	2013/3	2014/3	2015/3	2016/3	2017/3
たな卸資産 Inventories	487,465	588,036	654,765	640,794	586,221
たな卸資産回転数 (回) Inventory turnover(times)	13.6	12.6	12.2	13.2	15.5
有利子負債合計 Interest-bearing debt	921,839	1,427,081	1,683,035	1,739,553	1,430,337
短期借入金 Short-term loans	733,066	834,330	1,004,265	941,798	912,936
一年内償還予定の社債 Current portion of corporate bonds	40,000	-	-	-	-
一年内返済予定の長期借入金 Current portion of long-term loans	90,422	141,817	274,076	275,436	193,257
長期借入金 Long-term loans	58,351	450,933	404,693	522,318	324,143
D/E レシオ D/E ratio	0.16	0.22	0.23	0.24	0.18

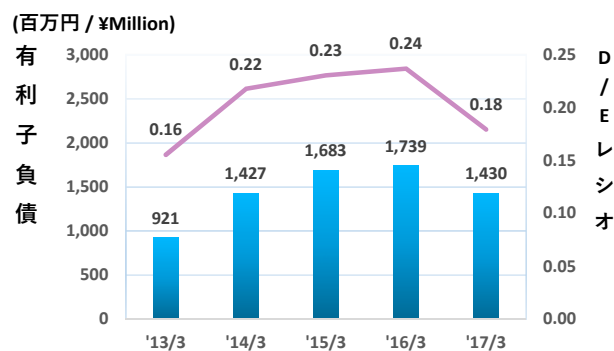
棚卸資産 Inventories

棚卸資産回転数 Inventory turnover



有利子負債 Interest-bearing Debt

D/Eレシオ D/E ratio



連結貸借対照表〔日本基準/J-GAAP〕
【連結 Consolidated】
Consolidated Balance Sheets

(千円 / ¥Thousand)

	2013/3	2014/3	2015/3	2016/3	2017/3
資産の部 Assets					
流動資産 Current assets	3,418,071	3,959,255	4,132,569	4,366,854	5,267,456
現金及び預金 Cash and deposits	1,182,354	1,360,637	1,148,208	1,206,848	1,870,242
受取手形及び売掛金 Notes and accounts receivable	1,624,708	1,672,887	1,830,965	1,878,010	2,147,590
電子記録債権 Electronically recorded monetary claims	36,860	143,957	330,778	382,522	522,749
たな卸資産 Inventories	487,465	588,036	654,765	640,794	586,221
繰延税金資産 Deferred tax assets	66,224	68,435	67,309	60,179	75,732
その他 Others	20,458	125,300	100,540	198,496	64,919
固定資産 Non-current assets	5,540,162	6,301,028	7,190,544	7,402,044	7,483,638
有形固定資産 Tangible fixed assets	4,760,492	5,367,288	6,188,072	6,524,829	6,540,750
建物及び構築物(純額) Buildings and structures	914,596	1,171,113	1,488,351	1,613,987	1,609,716
機械装置及び運搬具(純額) Machinery, equipment and vehicles	1,129,798	1,614,062	1,960,426	2,175,381	2,340,399
工具、器具及び製品(純額) Tolls, furniture and fixtures	123,432	236,656	222,506	235,449	215,162
土地 Land	2,016,820	2,027,253	2,234,411	2,225,351	2,125,479
建設仮勘定 Construction in progress	575,845	318,202	282,376	274,658	249,993
無形固定資産 Intangible fixed assets	95,047	110,457	110,939	100,234	96,700
投資その他の資産 Investments and other assets	684,621	823,282	891,531	776,980	846,187
投資有価証券 Investment securities	532,282	663,137	621,270	516,915	639,495
関係会社株式 Stocks of subsidiaries and affiliates	46,743	37,420	132,343	127,550	63,981
その他 Other	105,594	122,724	137,917	132,513	142,710
資産合計 Total assets	8,958,233	10,260,284	11,323,113	11,768,898	12,751,095

(千円 / ¥Thousand)

	2013/3	2014/3	2015/3	2016/3	2017/3
負債の部 Liabilities					
流動負債					
Current liabilities	2,381,656	2,582,910	2,885,897	3,051,369	3,511,118
支払手形及び買掛金	844,405	792,793	858,043	828,025	860,461
Notes and accounts payable					
短期借入金	733,066	834,330	1,004,265	941,798	912,936
Short-term loans payable					
一年内償還予定の社債	40,000	-	-	-	-
Current portion of corporate bonds					
一年内返済予定の長期借入金	90,422	141,817	274,076	275,436	193,257
Current portion of long-term loans					
未払法人税等	42,849	102,914	107,812	21,757	230,743
Income taxes payable					
賞与引当金	127,956	129,000	128,160	146,424	163,815
Provision for bonus					
役員賞与引当金	12,550	13,400	15,000	15,600	17,650
Director' bonus allowance					
その他	490,406	568,655	498,539	822,327	1,132,254
Other current liabilities					
固定負債					
Non-current liabilities	511,322	950,829	931,709	1,170,098	986,962
長期借入金 Long-term loans	58,351	450,933	404,693	522,318	324,143
長期未払金	46,380	46,380	46,380	46,380	46,380
Long-term accounts payable-other					
繰延税金負債	109,734	167,793	195,875	161,584	225,949
Deferred tax liabilities					
退職給付に係る負債	253,041	256,890	259,766	257,732	246,884
Provision for retirement benefits					
その他 Other long-term liabilities	43,814	28,832	24,993	182,081	143,603
負債合計	2,892,978	3,533,740	3,817,606	4,221,467	4,498,081
Total liabilities					
純資産の部 Net assets					
株主資本					
Shareholders' equity	5,800,389	6,152,506	6,614,699	6,936,637	7,574,844
資本金	551,099	551,099	551,099	551,099	551,099
Common stock					
資本剰余金	445,219	445,219	445,219	445,219	445,219
Additional paid-in capital					
利益剰余金	4,810,662	5,162,779	5,624,973	5,946,945	6,585,151
Retained earnings					
自己株式 Treasury stock	△ 6,592	△ 6,592	△ 6,592	△ 6,626	△ 6,626
その他の包括利益累計額					
Valuation difference on available-for-sales securities	131,510	404,927	687,025	409,916	396,154
非支配株主持分					
Non-controlling interests	133,354	169,109	203,781	200,877	282,015
純資産合計 Total net assets	6,065,254	6,726,543	7,505,507	7,547,431	8,253,014
負債純資産合計					
Total liabilities and net assets	8,958,233	10,260,284	11,323,113	11,768,898	12,751,095

連結損益計算書〔日本基準/J-GAAP〕

【連結 Consolidated】

Consolidated Statements of Operations

(千円 / ¥Thousand)

	2013/3	2014/3	2015/3	2016/3	2017/3
売上高 Net sales	6,631,953	7,386,134	7,955,454	8,429,705	9,061,315
売上原価 Cost of sales	5,049,928	5,500,290	5,992,818	6,341,908	6,526,862
原価率 %	76.1%	74.5%	75.3%	75.2%	72.0%
売上総利益 Gross profit	1,582,025	1,885,843	1,962,636	2,087,796	2,534,452
販売費及び一般管理費 Selling, general and administrative	1,115,798	1,281,859	1,319,048	1,406,181	1,527,235
営業利益 Operating income	466,227	603,984	643,587	681,614	1,007,217
営業利益率 %	7.0%	8.2%	8.1%	8.1%	11.1%
営業外収益 Non-operating income	71,881	64,109	96,459	26,413	24,175
受取利息・配当金 Interest and dividend income	8,690	10,192	14,396	15,499	12,693
為替差益 Foreign exchange gains	53,277	29,261	74,472	-	-
助成金収入 Subsidi income	2,592	2,430	1,323	-	-
その他 Others	7,321	22,223	6,265	10,914	11,482
営業外費用 Non-operating expenses	34,175	47,614	82,960	139,280	63,617
支払利息 Interest expenses	33,764	35,371	53,280	52,361	32,578
持分法による投資損失 Equity in losses of the equity method	-	12,226	29,669	27,282	17,215
為替差損 Foreign exchange losses	-	-	-	59,624	13,785
その他 Others	410	16	10	12	37
経常利益 Ordinary income	503,934	620,478	657,086	568,747	967,776
経常利益率 %	7.6%	8.4%	8.3%	6.7%	10.7%
特別利益 Extraordinary gain	35,723	4	136,694	9,656	173,756
固定資産売却益 Sale of fixed assets profit and loss	980	4	936	259	2,329
補助金収入 Subsidy revenue	-	-	-	-	171,427
投資有価証券売却益 Gain on sale of investment securities	-	-	134,523	-	-
保険解約返戻金 Insurance cash surrender value	34,742	-	1,234	9,397	-
特別損失 Extraordinary loss	6,206	6,166	12,076	19,329	97,563
固定資産売却損 Sale of fixed assets loss	281	2	868	15,418	-
固定資産除却損 Loss on retirement of noncurrent assets	5,925	6,164	10,875	3,911	162
固定資産圧縮損 Losses for advanced depreciation of non-current assets	-	-	-	-	97,401
投資有価証券売却損 Loss on sale of investment securities	-	-	332	-	-

(千円 / ¥Thousand)

	2013/3	2014/3	2015/3	2016/3	2017/3
税金等調整前当期純利益 Income(loss) before tax expenses and non-controlling interests	533,450	614,315	781,704	559,074	1,043,969
法人税・住民税及び事業税 Current income taxes	87,663	147,007	189,361	113,864	289,831
法人税等調整額 Deferred income taxes	17,178	18,177	40,466	11,997	12,629
法人税等合計 Total income taxes	104,841	165,185	229,827	125,862	302,461
当期純利益 Net income	428,609	449,130	551,876	433,212	741,508
非支配株主に帰属する当期純利益又は非 支配株主に帰属する当期純損失 (△) Profit / Loss attributable to non- controlling interests	18,509	20,313	12,983	19,200	△ 25,598
親会社株式に帰属する当期純利益 Net income (loss) attributable to shareholders of the parent	410,099	428,817	538,893	414,011	767,106
親会社株式に帰属する当期純利益率 %	6.2%	5.8%	6.8%	4.9%	8.5%

参考 Reference					
連結ROE Consolidated ROE	6.9%	6.5%	7.4%	5.6%	9.6%
1株当たり純利益 Net income per share(yen)	80.20	83.86	105.39	80.96	150.02
発行済株式総数 Number of Shares Issued	5,119,477	5,119,477	5,119,477	5,119,477	5,119,477

連結キャッシュ・フロー計算書〔日本基準/J-GAAP〕

Consolidated Statements of Cash Flows

(千円 / ¥Thousand)

	2013/3	2014/3	2015/3	2016/3	2017/3
営業活動によるキャッシュ・フロー Operating activities					
税金等調整前当期純利益 Income(loss) before income taxes and non-controlling interesees	533,450	614,315	781,704	559,074	1,043,969
減価償却費 Depreciation and amortization	353,005	424,495	492,020	621,272	684,036
賞与引当金の増減額 (△は減少) Changes in the amount of provision for bonuses (△ decrease)	2,801	1,044	△ 840	18,264	17,391
役員賞与引当金の増減額 (△は減少) Changes in the amount of provision for directors' bonuses(△ decrease)	△ 11,450	850	1,600	600	2,050
退職給付に係る負債の増減額 (△は減少) Increase / Decrease in provision for employees' retirement benefits	△ 364	2,628	600	△ 168	△ 10,566
受取利息及び受取配当金 Interest and dividend income	△ 8,690	△ 10,193	△ 14,397	△ 15,499	△ 12,693
支払利息 Interest expenses	33,764	35,371	53,280	52,361	32,578
持分法による投資損失 (△) Equity in losses of the equity method	-	12,226	29,669	27,282	17,215
補助金収入 Subsidy revenue	-	-	-	-	△ 171,427
為替差損益 (△は益) Foreign exchange losses (gains)	544	2,363	△ 5,444	9,228	△ 1,106
投資有価証券売却損益 (△は益) and losses (△ the benefit)	-	-	△ 134,190	-	-
固定資産売却損益 (△は益) and loss (△ the benefit)	△ 699	△ 2	△ 68	15,158	△ 2,329
固定資産除却損 Loss on retirement of noncurrent assets	5,925	6,164	10,875	3,911	162
保険解約損益 (△は益) Surrender profit and loss (△ the benefit)	△ 34,742	-	△ 1,234	△ 9,397	-
固定資産圧縮損 Losses for advanced depreciation of non-current assets	-	-	-	-	97,401
売上債権の増減額 (△は増加) Decrease (increase) in notes and accounts receivable	103,024	△ 92,994	△ 269,452	△ 150,912	△ 448,901
たな卸資産の増減額 (△は増加) Decrease (increase) in inventories	12,428	△ 64,542	△ 21,101	△ 13,892	36,279
仕入債務の増減額 (△は減少) Increase (decrease) in notes and accounts payable	△ 139,390	△ 99,683	25,290	△ 2,242	52,088
その他 Others	△ 92,431	△ 45,400	△ 7,200	49,446	236,690
利息及び配当金の受取額 Interest and dividend income received	8,729	10,193	14,393	14,212	12,690
利息の支払額 Interest expenses paid	△ 36,558	△ 31,745	△ 50,109	△ 55,459	△ 34,720
法人税等の支払額 Income taxes paid	△ 67,473	△ 89,456	△ 185,340	△ 237,320	△ 103,236
法人税等の還付額 Refund of income taxes	981	-	-	-	38,632
営業活動によるキャッシュ・フロー Net cash provided by operating activities	662,855	675,635	720,055	885,919	1,486,202

(千円 / ¥Thousand)

	2013/3	2014/3	2015/3	2016/3	2017/3
投資活動によるキャッシュ・フロー Investing activities					
有形固定資産の取得による支出 Purchases of property, plant and equipment	△ 653,923	△ 820,245	△ 1,128,042	△ 1,130,830	△ 799,081
有形固定資産の売却による収入 Proceeds from sales of property, plant and equipment	1,265	23	58,560	6,207	4,432
無形固定資産の取得による支出 Purchase of intangible assets	△ 5,503	△ 9,574	△ 1,731	△ 1,815	△ 9,839
投資有価証券の取得による支出 Purchase of investment securities	△ 10,809	△ 23,300	△ 25,071	△ 13,571	△ 12,215
投資有価証券の売却による収入 Proceeds from sales of investment securities	-	-	200,218	-	-
短期貸付けによる支出 Payments for short-term loans	-	-	-	△ 68,982	-
関係会社株式の取得による支出 Purchases of stock of affiliated companies	△ 45,217	-	△ 121,215	△ 23,768	△ 42,702
保険積立金の解約による収入 Proceeds from cancellation of insurance reserve fund	76,298	-	5,241	21,170	-
預り保証金の返還による支出 Payments for return of guarantee deposits	-	-	-	△ 79,373	△ 288,431
預り保証金の受入による収入 Proceeds from the acceptance of guarantee deposits	-	-	-	488,106	427,500
補助金の受取額 Receive the amount of subsidy	-	-	-	-	171,427
その他 Others	1,693	△ 4,959	△ 8,512	△ 914	3,362
投資活動によるキャッシュ・フロー Net cash used in investing activities	△ 636,198	△ 858,056	△ 1,020,552	△ 803,771	△ 545,549
財務活動によるキャッシュ・フロー Financial activities					
短期借入金の純増減額 (△は減少) Net increase(decrease) in short-term loans	85,442	△ 20,379	106,256	△ 31,232	15,924
長期借入れによる収入 Proceeds of long-term loans	-	545,200	176,828	421,487	-
長期借入金の返済による支出 Epayments of long-term loans	△ 147,380	△ 107,170	△ 153,114	△ 271,993	△ 259,320
社債の償還による支出 Redemption of bonds	△ 60,000	△ 40,000	-	-	-
自己株式の取得による支出 Purchase of treasury shares	△ 43	-	-	△ 34	-
リース債務の返済による支出 Repayments of lease obligations	△ 19,511	△ 11,093	△ 4,340	△ 822	△ 1,037
配当金の支払額 Dividends paid	△ 68,572	△ 76,469	△ 75,961	△ 93,317	△ 96,927
非支配株主からの払込みによる収入 Proceeds from payment of the non-controlling shareholders	-	-	-	-	57,066
非支配株主への配当金の支払額 Dividends paid to non-controlling interests	△ 2,367	△ 3,150	△ 2,880	△ 3,285	△ 2,889
その他 Others	21,497	△ 13,925	△ 14,493	△ 4,156	-
財務活動によるキャッシュ・フロー Net cash used in financial activities	△ 190,934	273,011	32,295	16,646	△ 287,182
現金及び現金同等物に係る換算差額 Effect of exchange rate changes on cash and cash equivalents	67,695	87,693	55,772	△ 40,154	△ 12,835
現金及び現金同等物の増減額 (△は減少) Net increase(decrease) in cash and cash equivalents	△ 96,581	178,282	△ 212,428	58,639	640,636
現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of the	1,278,936	1,182,354	1,360,637	1,148,208	1,206,848
連結の範囲の変更に伴う現金及び現金同等物の増 減額 (△は減少) Increase (decrease) in cash and cash equivalents resulting from changes in fiscal year-ends of consolidated subsidiaries	-	-	-	-	22,757
現金及び現金同等物の期末残高 Cash and cash equivalents at end of the period	1,182,354	1,360,637	1,148,208	1,206,848	1,870,242